



CAMBRIA COMMUNITY HEALTHCARE DISTRICT
JANUARY 19, 2021
BOARD MEETING ANNOUNCEMENT

The regular meeting of the Cambria Community Healthcare District will be held online:

Topic: CCHD Regular Board Meeting

Time: Jan 19, 2021 05:30 PM Pacific Time (US and Canada)

Join Zoom Meeting

<https://us02web.zoom.us/j/87093984726>

Meeting ID: 870 9398 4726

One tap mobile

+16699006833,,87093984726# US (San Jose)

Dial by your location

+1 669 900 6833 US (San Jose)

Meeting ID: 870 9398 4726

Find your local number: <https://us02web.zoom.us/j/87093984726>

Public comment is invited on any item.

The Cambria Community Healthcare District monthly agenda, packets and minutes are available at the following website: www.cambria-healthcare.org. Any changes or additions to the agenda will be posted at the District Office and on the District website.

Note that while board members will not engage in dialog with the public during the board meeting, individual members may choose to incorporate an answer to a question posed by the public during their discussion of an agenda item.

AGENDA

A) OPENING

- 1) Call to order
- 2) Pledge of Allegiance
- 3) Establishment of a quorum

B) PUBLIC COMMENT FOR ITEMS NOT ON THE AGENDA

Members of the public wishing to address the Board on matters other than scheduled items may do so when recognized by the President. Comments are limited to a maximum of three minutes per person, per topic. During the course of the meeting, members of the public may also request to speak about any specific agenda item. Presentations are limited to a maximum of three minutes per person.

C) CONSENT AGENDA

- 1) Approve Minutes from the December 17, 2020 Regular Board Meeting.

D) REPORTS

- 1) Operations Report: Tim Benes
- 2) Administrator's Report and Financial Review: Mike McDonough
- 3) Committee Reports
 - a) President's Report: Iggy Fedoroff
 - b) Property & Facilities: Laurie Mileur
 - c) Healthcare Advocacy & Outreach: Cecilia Montalvo
 - d) Finance: Bill Rice
 - e) Grants: Laurie Mileur
 - f) Strategic Planning: Cecilia Montalvo

E) REGULAR BUSINESS

- 1) Standing and Ad Hoc Committee Assignments – Iggy Fedoroff
- 2) Social Media Policy Update – Mike McDonough
- 3) Soliciting Proposals for Primary Care Services – Cecilia Montalvo
- 4) Strategic Plan Update – Cecilia Montalvo
- 5) Draft Mid-Year Budget Review – Mike McDonough
- 6) AFG 2020 Grant Matching Funds Request – Laurie Mileur

F) DECLARATION OF FUTURE AGENDA ITEMS

G) ADJOURNMENT

The next regular meeting of the Board of Directors of the Cambria Community Healthcare District will be held on February 16th at 5:30 p.m. – online.



CAMBRIA COMMUNITY HEALTHCARE DISTRICT DECEMBER 17, 2020 BOARD MEETING MINUTES

Due to Coronavirus-19 concerns, this meeting was held via teleconference.

A) OPENING

- 1) Call to order

The meeting was called to order at 9:02 am.

- 2) Pledge of Allegiance

Not done as there was no flag present.

- 3) Establishment of a quorum

Board of Directors Members Iggy Fedoroff, Bill Rice, Laurie Mileur and Cecilia Montalvo were present. Director Cesilia Lomeli was present for approximately half an hour of the meeting due to a patient scheduling conflict.

Also present were Administrator Mike McDonough, Operations Manager Tim Benes and Administrative Assistant Simone Rathbun, as well as District Counsel Jeff Minnery and Labor Negotiator Bill Avery.

Members of the public logged in were Kathe Tanner, Harry Farmer and one other.

B) PUBLIC COMMENT FOR ITEMS NOT ON THE AGENDA

No comments made by the public.

C) CONSENT AGENDA

The Minutes from the November 4, 2020 Special Board Meeting and the Minutes from the November 18, 2020 regular Board Meeting were reviewed. Director Rice motioned to approve both of these Minutes, Director Mileur seconded, Board approved 4/0.

D) REPORTS

1) The Operations Report was presented by Tim Benes – there were 64 incidents so far this month, with 19 transports. Tim stated that as soon as the new 4x4 ambulance is received the process will begin for getting it equipped, painted and decals applied. The Cambria Community Council logo will be added to the ambulance as well. We had one part time employee who tested positive for Covid but none of the other employees have.

2) The Administrator’s Report was presented by Mike McDonough who gave updated Covid numbers. The employees will be trained to give Covid and flu vaccines when available; no dates given yet. The first round of the vaccine doses will be provided EMS personnel. Vaccines for the general public will probably be available in late Feb or early March. Another Trust donation was received via QGIV for \$525. Tax revenue was less in November, but has increased substantially in December. Legal fees over budget due to social media policy review and research. Monterey payment was received.

Director Lomeli mentioned that CHC will be working with the community to provide vaccinations as well.

3) COMMITTEE REPORTS

a) President’s Report: Nothing to report except that Director Fedoroff would like to reinstitute having the heads of the CCHD, CCSD, CUSD and the Fire Dept get together.

b) Property & Facilities: Did meet and discussed need for dual band radios and need for improving crew quarters, which will begin in January.

c) Healthcare Advocacy & Outreach: Committee did not meet, however the Community Leader Forum did meet and discussed ways to help the homeless community. President Fedoroff stated that Rotary is handling food insecurities through December and in January they will decide if they need to start up the food project

that the Lions Club had spearheaded this year. Director Montalvo mentioned that the anti-eviction order is still in place.

d) Finance: The Committee did meet with the main purpose to review the recommendation made by the Property & Facilities Committee for radios. This will be covered in Agenda item E4. Administrator McDonough added that the annual audit is nearing completion.

e) Grants: The Committee did not meet during November and is still waiting for announcement of grant availability from FEMA. Mike added that we did submit one grant application for a State funded grant for solar power with a battery backup system. A grant was also put in for \$56k for PPE funding.

f) Strategic Planning: The Committee did not meet. Director Montalvo stated that she is going to track the strategic planning objectives quarterly.

E) REGULAR BUSINESS

1) Annual Election of Officers: No public comments made. President Fedoroff entertained a motion for the of nomination of Board officers. Director Rice nominated Iggy Fedoroff for Board President, Bill Rice for Vice President and Laurie Mileur for Secretary, seconded by Cecilia Montalvo. Board approved 5/0.

2) Monthly Board Meeting Date and Time possible change – Director Lomeli presented her request to move the monthly meetings to evenings due to her full-time employment as a healthcare provider. She stated that The North Coast Advisory Council and 4H have their meetings in the evenings and this really helps her be able to attend them. She also added that due to the pandemic she is very busy; with the clinic seeing over 800 patients last month. She wants to work with the Board and help the community but her number one priority is her patients. Tuesday or Thursday evenings would work the best for her.

Jeff Minnery asked if this would be the this would be third Thursday of each month.

Director Lomeli motioned that the monthly Board meetings be changed to Thursday evening, starting in January, at 5:30 pm, Director Mileur seconded, Board approved 5/0 (later changed due to a conflict).

- 3) Draft of District Policies - Review of final draft district policies and draft of volunteer policy and job description discussed. Director Mileur asked if this policy would apply to members of the community who serve on a Committee and Jeff Minnery stated that it does not. Director Montalvo expressed concern over volunteers having access to mailing patient billing; this will be amended by Mike. Director Rice motioned to accept the policies as modified, Director Mileur seconded, Board approved 4/0.
- 4) Portable Radio Equipment – Tim Benes presented a proposal to convert the District to new, set-of-the-art dual band radios. President Fedoroff added that Tim was able to get a substantial discount on this for the District. Director Rice motioned to approve acquisition of nine Motorola radios, Director Montalvo seconded, Board approved 4/0.
- 5) Social Media Policy Update – Bill Avery and Jeff Minnery discussed the current status of this standard operating procedure. They both stated that they have been meeting regularly with Robert McCloud from SEIU, and that they should reach an agreement soon. President Fedoroff suggested to the Board that more time be taken. This issue was tabled until the January meeting. No comments made by the public.
- 6) Primary Care Project - the RFP and independent contractor agreement (ICA) were reviewed. Director Montalvo stated that she would like to give the Board members more time to give her RFP feedback and she would like to release the RFP in January. With regards to the proposed ICA, paragraph four, under Compensation, put “client” in all caps in front of pre-approved expenses so that it is clear that the consultant must obtain pre-approval of the Administrator for such expenses. Also, Director Rice stated that \$10k compensation has been budgeted for the consultant. There need to be sufficient controls in place such that should additional funds be required the matter be brought to the Board for approval of any additional funds. This will be stated in a cover letter to the Consultant. Director Rice motioned to approve the ICA with cover letter explaining the Administrative controls that will be put in place, Director Montalvo seconded, Board approved 4/0.

At this time Jeff Minnery stated that he discovered he has a conflicting schedule with the proposed January Board Meeting for the third Thursday. Director Mileur motioned to have the meeting in January on the third Tuesday, on the 19th, starting at 5:30 pm, Director Montalvo seconded, Board approved 4/0.

Director Montalvo stated that she would like a Special Board Meeting scheduled in early January to get the RFP out the door. Administrator McDonough will get this meeting scheduled and inform the Board.

F) DECLARATION OF FUTURE AGENDA ITEMS

- 1) Strategic planning status
- 2) Primary care RFP.
- 3) SOP for social media
- 4) Identification of new Committee Chairs and members.

G) ADJOURNMENT

The meeting was adjourned at 10:15 am.

Operations Report for the Month of December 2020

Units

Currently, we have all the units at the station and ready for service. Units that required service/repairs will have a brief description of the service/ repair under the mileage totals.

- Unit 16 (back up #1)
 - Starting Miles = 221111
 - Ending Miles = 221431
 - Total of 320.0. miles on the unit and 27.0 gallons of fuel
- Unit 17 (back up #2)
 - Starting miles = 221951
 - Ending miles = 222001
 - Total of 50 mile and 5.8 gallons fuel used
 - Service/repairs
 - None
- Unit 18 (Medic 11 24-hour car)
 - Starting miles = 122476
 - Ending miles = 124681
 - Total of 2205.0 miles and 211.6 gallons of fuel used
 - Service/ repairs
 - The unit is service
 - An oil change was performed on this unit
 - Heater core to be replaced in January.
- Unit 20 (Medic 12 12-hour car)
 - Starting miles = 25531
 - Ending miles = 27692
 - Total 2161.0 miles and 180.2 gallons of gas used.
 - Service/ repairs
 - Oil change
 - New headlights installed
- Cal Fire Unit 21
 - Body work, paint , engine work, radio's work to be completed in January

Medications/ Supplies

- PPE/Masks
 - N-95 and P-100
 - N-95
 - Currently, we have about 200 of the N-95 masks in stock.

- P-100
 - I was able to purchase enough of the reusable P-100 mask with replacement filters in order to assign all field staff their own mask.
- Medications.
 - We are managing to keep the current supplies stocked and not short on any medication at this time.
- Equipment
 - Motorola Radios
 - The order has been placed with for the radios.
- Fuel Cards
 - I have ordered new fuel cards.

Response times and delays

This month we are at 95.5% compliance. The only calls that required review and were accounted for in non-compliance is listed below:

- Call Number 20-1218 12/09/2020
 - This call the crew reported that they were delayed. I personally was on this. The original dispatch was a phone call to the district office for a lift assist. We responded code 2 (no lights or sirens and drove at or just below the posted speed limits). After arriving on scene, it was determined that the patient needed to be transported and fire was called to assist with extraction of the patient.
- Call Number 20-1269 12/25/2020
 - On this call the crew failed to adjust the on-scene time. Med-Com (dispatch) has the unit arriving on scene and transporting the patient at the same time. This is physically impossible. The crew was actually on scene at 1815 6 min after being dispatched. The dispatcher did not hear the unit go on-scene and did not time stamp correctly.

Transport at night San Luis Ambulance Transported

This month San Luis Ambulance responded to zero calls in Cambria.

Monterey County Calls

- We had zero Monterey County Calls this month.

Station

- The Medic 12 entry door has been replaced.

Employees

- COVID-19
 - Currently all the CCHD employees are healthy.
- COVID-19 Vaccine
 - At this time about 40% of the field staff has chosen to get the vaccine.
- COVID-19 Vaccine Clinic
 - The County has reached out to the CCHD to assist with giving the vaccine shots. At this time, we have four part-time employees who are helping.
 - No one has a defined time frame yet as to when the public will have access to the vaccine and if the shots will only be at CHC, Cambria Pharmacy, Dr. Gong, or if the San Luis County will do a drive-up clinic as well as if the CCHD will be able to have the vaccine here at the office. Mike and I will keep you updated as this information become available.
- Safety gear
 - The safety gear is service. The ballistic gear is on order.
- Hiring
 - We are currently looking to hire more Reserve Paramedics. We were able to hire one during the last recruitment. We have lost three who resigned for other jobs.

Project Heartbeat

- We have received the reimbursement check from Project Heartbeat and the ballistic gear has been ordered.

DISTRICT ACTIVITY REPORT PAGE 1
12/01/2020 through 12/31/2020

Incident Totals				Transport Totals			
	2020	2019	Change		2020	2019	Change
Dry Runs - w/Treatment	10	13	-3	Local Patients	27	32	-5
Dry Runs - CX Enroute	25	12	13	Non-Local Patients	8	18	-10
Total Dry Runs	35	25	10	Total Patients	35	50	-15
Stand-bys	55	30	25	Medical Transports	32	46	-14
Public Assists/Relations	2	1	1	Trauma Transports	3	4	-1
Walk-in Public Relations	1	0	1	Traffic Accidents	1	1	0
Total Incidents	130	106	24	Total Transports	35	50	-15

Hospital Destinations

	2020	2019	Change
French	18	8	10
Sierra Vista	16	36	-20
Twin Cities	0	6	-6
Rendezvous w/Heli	1	0	1
Facility Not-Listed	0	0	0
Trauma Center (Sierra Vista)	1	3	-2
STEMI Center (French)	1	0	1

Monterey County Responses

	2020	2019	Change
Medical Transports	0	1	-1
Trauma Transports	0	0	0
Dry Runs	0	0	0
Stand-bys	0	0	0
Total Incidents	0	1	-1

Year-to-Date Comparison
Ambulance Response Statistics
From January 2020 to December 31 2020

	2020	2019	Change
Total Responses	1306	1426	-120
Patients Transported	498	573	-75
Total Dry Runs	365	380	-15
Dry Runs - w/Treatment	121	165	-44
Dry Runs - CX Enroute	243	214	29
Stand-bys	442	471	-29
Total Monterey County Incidents	21	25	-4

DISTRICT ACTIVITY REPORT PAGE 2
12/01/2020 through 12/31/2020

San Luis Ambulance Activity

Code 8	=	12	
Code 11	=	0	
Code 2 calls	=	0	}
Code 3 calls	=	0	
(calls into CCHD response area)			
Total time SLAS covered CCHD area =		15 hrs	58 mins

Cambria Community Healthcare District Activity

Total time CCHD committed to other incidents (Month) =		80 hrs	57 mins
Code 8	=	52	
Code 11	=	2	
Code 2 calls	=	0	}
Code 3 calls	=	7	
(calls into SLAS response area)			
Total time CCHD covered SLAS area =		20 hrs	20 mins

Definitions:

Code 8 : Cover two areas

- Example:
- Code 8 Villa Creek means covering Morro Bay response area and Cambria response area
 - Code 8 Hwy 46 Summit means covering Cambria response area and covering North County response area (i.e. Paso Robles, Templeton, Atascadero and outlying areas)

Code 11 : Covering one area

- Example:
- Code 11 Morro Bay means we are now only covering the Morro Bay response area (i.e. Cayucos, Morro Bay, Los Osos)

Code 2 : Non-Emergency Call

Code 3 : Emergency Call

Time-On-Task : TOT Refers to the amount of time committed to a call or task, more specifically, this is the amount of time a unit is unavailable to respond to a call in the District's response area only. Units may still be available for calls outside the District's response area during TOT periods depending on SLO County needs for mutual aid.

CALL ACTIVITY REPORT

12/01/2020 through 12/31/2020

Total Transports = 35

Total Calls = 128

Rec #	Call #	Date	Type	Medic	Call Times						Call Location	Time-On-Task (Hours)
					Dispatch	Enroute	On-Scene	Transporting	Available	Response Area		
1	20-1179	12/01/2020	Stand-by	11	1205	1205	1216		1242	1245	Villa Creek	0.40
2	20-1180	12/01/2020	Transport	12	1720	1721	1732	1752	1911	1935	Hearst Castle	2.15
3	20-1181	12/01/2020	Transport	11	1636	1637	1645	1658	1802	1832	Leimert	1.56
4	20-1182	12/01/2020	Transport	11	1856	1857	1901	1920	2015	2027	Lodge Hill West	1.31
5	20-1183	12/02/2020	Stand-by	12	1440	1440	1445		1445	1523	Villa Creek	0.43
6	20-1184	12/02/2020	Stand-by	12	1446	1446	1503		1503	1523	South Highway 1	0.37
7	20-1185	12/02/2020	Stand-by	12	1503	1503	1503		1511	1523	Morro Bay	0.20
8	20-1186	12/03/2020	<i>Dry Run</i>	11	1327	1328	1331		1353	1353	East Village	0.26
9	20-1187	12/03/2020	Dry Run	11	2328	2331	2337		2343	2343	Moonstone Beach Drive	0.15
10	20-1188	12/04/2020	Transport	12	0825	0827	0832	0846	0940	1005	Lodge Hill West	1.40
11	20-1189	12/04/2020	Stand-by	11	0932	0932	0939		0939	0939	Villa Creek	0.07
12	20-1190	12/04/2020	Transport	11	1027	1028	1028	1042	1138	1255	East Village	2.28
13	20-1191	12/04/2020	Transport	11	1148	1148	1150	1202	1230	1255	Morro Bay	1.07
14	20-1192	12/04/2020	<i>Dry Run</i>	12	1534	1536	1541		1550	1550	Happy Hill	0.16
15	20-1193	12/04/2020	Transport	12	1953	1954	2000	2011	2108	2130	Park Hill	1.37
16	20-1194	12/05/2020	<i>Dry Run</i>	12	0848	0848	0852		0921	0921	Lodge Hill West	0.33
17	20-1195	12/04/2020	Stand-by	11	1942	1943	1954		2213	2213	Villa Creek	2.31
18	20-1196	12/04/2020	Stand-by	11	1750	1751	1802		1905	1910	Villa Creek	1.20
19	20-1197	12/04/2020	Transport	11	2034	2034	2043	2054	2143	2214	Park Hill	1.40
20	20-1198	12/06/2020	Stand-by	11	0909	0909			0917	0917	Villa Creek	0.08
21	20-1199	12/06/2020	Stand-by	11	1050	1050			1101	1101	Villa Creek	0.11
22	20-1200	12/06/2020	Stand-by	11	1715	1716			1719	1719	Villa Creek	0.04
23	20-1201	12/07/2020	Stand-by	12	0900	0900	0903		0903	0903	Villa Creek	0.03
24	20-1202	12/07/2020	<i>Dry Run</i>	12	1054	1054	1100		1100	1130	Morro Bay	0.36
25	20-1203	12/07/2020	Stand-by	12	1050	1050	1054		1054	1130	Morro Bay	0.40
26	20-1204	12/07/2020	<i>Dry Run</i>	11	1423	1424	1430		1519	1529	North Highway 1	1.06
27	20-1205	12/07/2020	<i>Dry Run</i>	12	1554	1555	1603		1649	1649	North Highway 1	0.55
28	20-1206	12/07/2020	<i>Dry Run</i>	11	1701	1702	1706		1708	1708	Pine Knolls	0.07
29	20-1207	12/07/2020	Public Assist	11	1735	1736	1740		1749	1800	Lodge Hill West	0.25
30	20-1208	12/07/2020	Dry Run	11	2027	2028	2033		2039	2039	Leimert	0.12
31	20-1209	12/08/2020	Public Assist	11	0206	0208	0212		0305	0305	Lodge Hill West	0.59
32	20-1210	12/08/2020	Stand-by	11	0634	0636			0645	0645	Villa Creek	0.11
33	20-1211	12/07/2020	Transport	12	1737	1737	1740	1750	1856	1922	Lodge Hill West	1.45
34	20-1212	12/08/2020	<i>Dry Run</i>	11	1024	1026			1029	1029	Happy Hill	0.05
35	20-1213	12/08/2020	<i>Dry Run</i>	12	1510	1511	1517		1536	1536	Lodge Hill East	0.26
36	20-1214	12/08/2020	Transport	12	1814	1814	1823	1837	1945	2015	Lodge Hill West	2.01
37	20-1215	12/09/2020	Stand-by	12	1040	1040	1047		1100	1100	Villa Creek	0.20
38	20-1216	12/09/2020	Transport	12	1132	1132	1135	1153	1300	1340	Lodge Hill West	2.08
39	20-1217	12/09/2020	<i>Dry Run</i>	12	1303	1303	1308		1319	1340	San Luis Obispo	0.37

[Grey Box] = Night Call (8:00pm - 8:00am)

Italic Text = Dry Run

Rec #	Call #	Date	Type	Medic	Call Times						Response Area	Call Location	Time-On-Task (Hours)
					Dispatch	Enroute	On-Scene	Transporting	Available				
40	20-1218	12/09/2020	Transport	12	1456	1456	1508	1544	1703	1732	East Village	2.36	
41	20-1219	<i>12/08/2020</i>	<i>Dry Run</i>	11	<i>1024</i>	<i>1024</i>			<i>1029</i>	<i>1029</i>	<i>Happy Hill</i>	<i>0.05</i>	
42	20-1220	12/09/2020	Dry Run	11	0521	0522	0547		0553	0610	North Highway 1	0.49	
43	20-1221	12/11/2020	Transport	11	1105	1106	1110	1118	1207	1238	Lodge Hill West	1.33	
44	20-1222	12/11/2020	Stand-by	11	1355	1356	1405		1435	1435	Villa Creek	0.40	
45	20-1223	<i>12/11/2020</i>	<i>Dry Run</i>	11	<i>1659</i>	<i>1659</i>			<i>1706</i>	<i>1706</i>	<i>Paso Robles / Templeton</i>	<i>0.07</i>	
46	20-1224	<i>12/11/2020</i>	<i>Dry Run</i>	12	<i>1847</i>	<i>1849</i>	<i>1853</i>		<i>1857</i>	<i>1901</i>	<i>South Highway 1</i>	<i>0.14</i>	
47	20-1225	12/12/2020	Transport	11	0339	0340	0348	0405	0458	0516	Park Hill	1.37	
48	20-1226	12/12/2020	Stand-by	11	0504	0504	0530		0600	0610	Villa Creek	1.06	
49	20-1227	12/12/2020	Stand-by	12	1047	1048			1056	1056	Villa Creek	0.09	
50	20-1228	12/12/2020	Stand-by	11	1223	1223			1224	1224	Villa Creek	0.01	
51	20-1229	12/12/2020	Stand-by	11	1229	1229			1237	1237	Villa Creek	0.08	
52	20-1230	12/12/2020	Transport	12	1653	1653	1700	1714	1813	1839	Marine Terrace	1.46	
53	20-1231	12/12/2020	Transport	11	1752	1753	1757	1813	1908	1929	Lodge Hill West	1.37	
54	20-1232	12/12/2020	Dry Run	11	2138	2139	2142		2227	2238	Lodge Hill East	1.00	
55	20-1233	12/13/2020	Transport	12	1315	1316	1328	1345	1450	1520	San Simeon	2.05	
56	20-1234	12/13/2020	Transport	11	1902	1903	1906	1919	2011	2030	West Village	1.28	
57	20-1235	12/14/2020	Transport	11	1356	1357	1412	1450	1452	1511	Villa Creek	1.15	
58	20-1236	<i>12/14/2020</i>	<i>Dry Run</i>	12	<i>1634</i>	<i>1634</i>	<i>1640</i>		<i>1656</i>	<i>1656</i>	<i>Park Hill</i>	<i>0.22</i>	
59	20-1237	12/15/2020	Stand-by	11	1002	1003			1007	1007	Villa Creek	0.05	
60	20-1238	12/15/2020	Stand-by	11	1206	1207	1223		1335	1335	Villa Creek	1.29	
61	20-1239	12/15/2020	Dry Run	11	2018	2019	2026		2043	2043	Park Hill	0.25	
62	20-1240	12/16/2020	Dry Run	11	0657	0659	0705		0709	0709	Park Hill	0.12	
63	20-1241	12/16/2020	Dry Run	11	0709	0709	0715		0720	0720	Lodge Hill East	0.11	
64	20-1242	12/16/2020	Stand-by	12	0917	0920	0935		1002	1002	Villa Creek	0.45	
65	20-1243	12/17/2020	Stand-by	11	1314	1315	1327		1347	1347	Villa Creek	0.33	
66	20-1244	<i>12/18/2020</i>	<i>Dry Run</i>	11	<i>1520</i>	<i>1520</i>	<i>1522</i>		<i>1526</i>	<i>1526</i>	<i>Lodge Hill East</i>	<i>0.06</i>	
67	20-1245	12/18/2020	Stand-by	11	2156	2158	2202		2202	2202	Villa Creek	0.06	
68	20-1246	12/19/2020	Stand-by	11	1604	1604			1610	1610	Villa Creek	0.06	
69	20-1247	<i>12/19/2020</i>	<i>Dry Run</i>	11	<i>1610</i>	<i>1611</i>			<i>1618</i>	<i>1618</i>	<i>Morro Bay</i>	<i>0.08</i>	
70	20-1248	12/19/2020	Stand-by	11	1618	1618	1618		1633	1645	Villa Creek	0.27	
71	20-1249	12/19/2020	Transport	11	1934	1935	1939	1949	2050	2115	West Village	1.41	
72	20-1250	12/20/2020	Stand-by	11	1025	1025	1036		1036	1036	Villa Creek	0.11	
73	20-1251	12/20/2020	Stand-by	11	1042	1042	1056		1120	1120	Villa Creek	0.38	
74	20-1252	12/21/2020	Dry Run	11	0409	0409	0419		0516	0516	Villa Creek	1.07	
75	20-1253	12/21/2020	Stand-by	11	0525	0525	0525		0554	0554	Villa Creek	0.29	
76	20-1254	12/21/2020	Transport	12	1457	1459	1501	1512	1609	1640	Lodge Hill West	1.43	
77	20-1255	12/21/2020	Stand-by	11	1142	1142	1158		1215	1215	Villa Creek	0.33	
78	20-1256	12/21/2020	Transport	11	1531	1531	1531	1539	1634	1634	East Village	1.03	
79	20-1257	12/22/2020	Stand-by	11	0927	0928			0931	0931	Morro Bay	0.04	

[Grey Box] = Night Call (8:00pm - 8:00am)

[Italic Text] = Dry Run

Rec #	Call #	Date	Type	Call Times							Response Area	Call Location	Time-On-Task (Hours)
				Medic	Dispatch	Enroute	On-Scene	Transporting	Available				
80	20-1258	12/22/2020	Stand-by	11	1000	1000				1006	1006	South Highway 1	0.06
81	20-1259	12/22/2020	Transport	11	1118	1118	1124	1156		1255	1350	Park Hill	2.32
82	20-1260	12/22/2020	Stand-by	11	1425	1425				1437	1437	Villa Creek	0.12
83	20-1261	12/23/2020	Transport	12	1457	1458	1513	1534		1648	1713	San Simeon	2.16
84	20-1262	12/23/2020	Stand-by	11	0943	0944	0950			0950	0950	Villa Creek	0.07
85	20-1263	12/24/2020	<i>Dry Run</i>	11	1807	1807	1814			1820	1820	Lodge Hill East	0.13
86	20-1264	12/24/2020	Stand-by	11	1911	1912	1914			1939	1945	Happy Hill	0.34
87	20-1265	12/24/2020	Stand-by	11	2310	2312				2320	2325	Villa Creek	0.15
88	20-1266	12/25/2020	<i>Dry Run</i>	11	1205	1206	1210			1229	1237	Lodge Hill West	0.32
89	20-1267	12/25/2020	<i>Dry Run</i>	12	1426	1426	1433			1458	1458	Lodge Hill West	0.32
90	20-1268	12/25/2020	Transport	11	1634	1635	1639	1701		1802	1824	Lodge Hill East	1.50
91	20-1269	12/25/2020	Transport	12	1808	1809	1824	1824		1943	1943	Lodge Hill West	1.35
92	20-1270	12/23/2020	<i>Dry Run</i>	12	1042	1042	1050			1056	1056	Happy Hill	0.14
93	20-1271	12/26/2020	<i>Dry Run</i>	11	1559	1601	1606			1606	1606	Lodge Hill East	0.07
94	20-1272	12/26/2020	Stand-by	11	1734	1735	1749			1805	1805	Villa Creek	0.31
95	20-1273	12/26/2020	Stand-by	12	0953	0953	1003			1029	1029	Villa Creek	0.36
96	20-1274	12/26/2020	Stand-by	12	1729	1729				1838	1849	Villa Creek	1.20
97	20-1275	12/26/2020	Transport	12	1735	1735	1748	1800		1838	1849	Morro Bay	1.14
98	20-1276	12/26/2020	Transport	11	2301	2303	2308	2320		0015	0030	Park Hill	1.29
99	20-1277	12/27/2020	Stand-by	11	1145	1145	1155			1204	1204	Villa Creek	0.19
100	20-1278	12/27/2020	Transport	11	1543	1545	1550	1623		1734	1745	Lodge Hill East	2.02
101	20-1279	12/27/2020	Transport	12	1810	1810	1817	1836		1939	1958	Lodge Hill West	1.48
102	20-1280	12/28/2020	Stand-by	11	0902	0903	0915			0945	0945	Villa Creek	0.43
103	20-1281	12/28/2020	Stand-by	12	1220	1220				1222	1222	Villa Creek	0.02
104	20-1282	12/28/2020	Stand-by	12	1346	1347	1356			1400	1400	Villa Creek	0.14
105	20-1283	12/28/2020	Transport	11	1306	1308	1313	1334		1453	1525	Happy Hill	2.19
106	20-1284	12/28/2020	<i>Dry Run</i>	12	1514	1514	1522			1545	1545	San Simeon	0.31
107	20-1286	12/28/2020	<i>Dry Run</i>	11	1855	1855	1901			1914	1914	Moonstone Beach Drive	0.19
108	20-1287	12/29/2020	Transport	11	0037	0038	0044	0104		0158	0220	Lodge Hill West	1.43
109	20-1288	12/28/2020	Stand-by	11	2024	2025	2038			2107	2107	Villa Creek	0.43
110	20-1289	12/29/2020	Transport	12	1414	1415	1422	1438		1541	1605	Lodge Hill West	1.51
111	20-1290	12/30/2020	Stand-by	11	0453	0455				0507	0507	Villa Creek	0.14
112	20-1291	12/30/2020	Stand-by	11	0732	0734	0750			0809	0809	Villa Creek	0.37
113	20-1292	12/29/2020	<i>Dry Run</i>	11	1621	1622				1630	1631	Happy Hill	0.10
114	20-1293	12/30/2020	Stand-by	11	1040	1041				1058	1110	Templeton	0.30
115	20-1294	12/30/2020	Stand-by	12	1115	1115	1117			1117	1117	Villa Creek	0.02
116	20-1295	12/30/2020	Stand-by	12	1118	1118	1122			1122	1122	Templeton	0.04
117	20-1296	12/30/2020	Transport	12	1320	1323	1328	1341		1441	1530	Lodge Hill East	2.10
118	20-1297	12/30/2020	Stand-by	11	1555	1555	1605			1605	1610	Villa Creek	0.15
119	20-1298	12/30/2020	<i>Dry Run</i>	11	1647	1648	1650			1729	1730	East Village	0.43

 = Night Call (8:00pm - 8:00am)

Italic Text = Dry Run

Rec #	Call #	Date	Type	Medic	Call Times						Call Location	Time-On-Task (Hours)
					Dispatch	Enroute	On-Scene	Transporting	Available	Response Area		
120	20-1298	12/30/2020	<i>Dry Run</i>	11	1647	1648	1650		1729	1730	Lodge Hill East	0.43
121	20-1299	12/30/2020	Stand-by	11	1814	1815	1819		1830	1830	Villa Creek	0.16
122	20-1300	12/31/2020	<i>Dry Run</i>	11	0154	0155			0155	0155	Moonstone Beach Drive	0.01
123	20-1301	12/31/2020	Stand-by	11	1040	1041			1047	1047	Villa Creek	0.07
124	20-1302	12/31/2020	Transport	12	0953	0955	1002	1019	1101	1309	Morro Bay	3.16
125	20-1303	12/31/2020	Stand-by	12	1152	1152	1203		1220	1309	South Highway 1	1.17
126	20-1304	12/31/2020	Stand-by	12	0930	0930	0940		0933	1309	Morro Bay	3.39
127	20-1305	12/31/2020	Stand-by	12	1220	1220	1230		1250	1309	Morro Bay	0.49
128	20-1306	12/29/2020	<i>Dry Run</i>	12	1300	1300	1307		1307	1307	San Simeon	0.07

 = Night Call (8:00pm - 8:00am)

Italic Text = Dry Run



Cambria Community
Healthcare District

Administrators Report

Board of Directors Meeting

January 19, 2021

1. COVID-19 Briefing –

- We continue to maintain an adequate state of readiness with crews and supplies.
- Testing – Currently there are no testing sites scheduled for Cambria. Persons needing testing are being referred to ReadySLO.org for current testing sites.
- District staff continues to be illness-free.
- Applications for the next round of CARES and Public Assistance Grant (PAG) funding for PPE and other COVID related costs have been submitted. I have followed up with both entities and are receiving assistance from FEMA for the PAG application review.
- Cambria/San Simeon has had a total of 124 people with positive test results, since March.
- As of 1/13/2021, SLO County has a total of 119 COVID-19 related deaths with 14,425 cases; 11,422 have recovered; 2806 are currently recovering at home and 43 are currently hospitalized, with 7 in the ICU.
- The California Governor has continued the mandated a stay-at-home order by region, due to a threshold of having less than 15% ICU bed availability. SLO County is in the Southern Region which has an ICU bed availability of 0%. This county is affected due to the heavily impacted counties in the Los Angeles and San Diego area. The SLO County PHD has a ICU bed availability is well above the threshold at 58%.
- Some of our CCHD Paramedics have received training in administering influenza and COVID-19 vaccinations. The County PHD expects to receive more doses of COVID-19 vaccine for distribution in February/March.
- For more information on current vaccinations: <https://www.recoverslo.org/en/covid-19-vaccines-in-slo-county.aspx>

2. CCHD Trust –

- A deposit of \$625 was made to the Trust account on December 10th, due to a Qgiv donation from Iggy Fedoroff.
- A deposit of \$105 was made to the Trust account on December 11th, due to a Qgiv donation from Michael Walsh.
- A deposit of \$1000 was made to the Trust account on December 30th, due to a donation from Thomas Kratochvil.
- \$15,000 was transferred on December 18th from the Trust to the CCHD Operating Account to pay for the purchase of the 4WD ambulance from SLO County FD.

- As of December 30th, the Trust fund balance was \$25,924.62.

3. Financial Reports –

- Tax revenue was 35% greater than budgeted, due to catchup lag from November.
- Miscellaneous income was up due to transfer of funds from the Trust for the purchase of the CalFire ambulance and donation of \$4423.36 by Project Heartbeat for safety gear.
- Uniform was high due to \$4075.50 purchase of ballistic safety gear; to be recovered by pledge for reimbursement from Project Heartbeat.
- Audit fees were due to late invoices from October/November which came in December.
- Unit replacement is \$15,000 over budget as we have received the CalFire ambulance.
- Total call volume has increased in December 23% and transports decreased 30%, compared to the same month last year. Ambulance revenue is 55% below budget and 65% below last December.
- Monterey Contract – No Monterey calls in December were processed. Two calls in November are still in process.
- Reserve for Doubtful Accounts – At the end of December I approved write-offs of accounts not collectable and/or to be referred to collections for further processing. The amount of bad debt write-off was \$15K and the amount referred to collections was \$54K for a total of \$69K.

4. CCHD Administrator Performance Objectives for FY 20/21 -

- Complete the Corrective Action Plan to resolve issues and comments included in the District’s auditor’s report for FY ending 6/30/2019. Complete by September 30, 2020.
PROGRESS: Completed. A monthly finance closeout checklist has been implemented.
- Complete District Policy updates for Board review by the November 2020 Board meeting.
PROGRESS: Completed.
- Complete the Annual Audit of FY ending 6/30/2020 by December 31, 2020.
PROGRESS: Audit is well in progress. All data sent to auditor. Anticipated completion by mid-January, per the auditor.
- Prepare, by March 31, 2021, the first draft of the operating and capital budgets for fiscal year 2021 – 2022 for submission to the Finance Committee no later than April 30, 2021.
PROGRESS: Calendared for February, 2021.
- Prepare a 5-year capital plan including only prioritized items by June 30, 2021
PROGRESS: Calendared for May, 2021.
- Develop, deploy and implement a measurement tool for employee satisfaction and establish improvement goals to include the following:
 - Establishing and achieve a goal for staff vacancy rate.
PROGRESS: Recent recruitment for part-time staff completed. Have begun monthly (online) staff meetings.

- Prudently managing finances (meeting budget, maintaining reserves).
PROGRESS: Financial achievements improved with recent efforts by staff and accountant in accurate tracking and reporting.
- Identify measurable standards for patient care quality on scene and in transit.
PROGRESS: QI review continuing with reporting on patient care quality.
- Work on these metrics and deploy the tools necessary to report results to the Board quarterly.
PROGRESS: Board reports improved for clarity and concise accuracy.
- In order to bring more healthcare to Cambria, work with the Healthcare Advocacy & Outreach Committee to develop a written plan to establish an additional resources plan.
PROGRESS: Consultant agreement signed 1/12/21. Draft RFP presented for final Board approval at this January meeting.

Cambria Community Healthcare District
Monthly Summary of Revenue and Expenses
MONTH OF DECEMBER 2020

	Budget	Actual	Variance
Ambulance	\$ 55,000	\$ 24,986	\$ (30,014)
General Tax	\$ 125,488	\$ 162,521	\$ 37,033
Special Assessment	\$ 103,811	\$ 147,816	\$ 44,005
Monterey Contract	\$ 1,500	\$ -	\$ (1,500)
Rent	\$ 4,642	\$ 4,324	\$ (318)
Miscellaneous	\$ -	\$ 19,727	\$ 19,727
GEMT Reimbursement	\$ -	\$ -	\$ -
Bad Debt Recovery	\$ 250	\$ -	\$ (250)
Interest	\$ -	\$ -	\$ -
Total Revenue	\$ 290,691	\$ 359,374	\$ 68,683
Administration	\$ 17,650	\$ 16,605	\$ (1,045)
Full-Time Para/EMT/Ops	\$ 45,525	\$ 46,962	\$ 1,437
Part-Time EMT Medics	\$ 6,650	\$ 9,332	\$ 2,682
IT Support	\$ 250	\$ -	\$ (250)
Uniform	\$ 500	\$ 4,737	\$ 4,237
PERS	\$ 16,800	\$ 26,792	\$ 9,992
Medical/Dental Ins.	\$ 19,460	\$ 18,983	\$ (477)
Medicare	\$ 977	\$ 1,362	\$ 385
Workers Comp.	\$ 6,878	\$ 6,810	\$ (68)
Directors Comp.	\$ -	\$ -	\$ -
	\$ 114,690	\$ 131,583	\$ 16,893
Educational/Travel	\$ 50	\$ -	\$ (50)
License/Permits	\$ 6,159	\$ 5,478	\$ (681)
Training	\$ 50	\$ 11	\$ (39)
Liability/Auto Ins.	\$ 7,101	\$ 7,031	\$ (70)
Audit Fees	\$ -	\$ 9,975	\$ 9,975
Election	\$ -	\$ -	\$ -
Legal	\$ 2,500	\$ 2,975	\$ 475
Utilities	\$ 1,300	\$ 1,552	\$ 252
Office Supplies	\$ 1,200	\$ 1,743	\$ 543
Contract Services	\$ 3,500	\$ 5,188	\$ 1,688
Facility Repair/Maint.	\$ 19,500	\$ 671	\$ (18,829)
	\$ 41,360	\$ 34,624	\$ (6,736)
Fleet Fuel/Oil	\$ -	\$ -	\$ -
Fleet Maintenance	\$ 1,000	\$ 2,111	\$ 1,111
Medical Equip/Supplies	\$ 4,000	\$ 11,339	\$ 7,339
Vehicle Pmts/ Comm Eq.	\$ -	\$ -	\$ -
	\$ 5,000	\$ 13,450	\$ 8,450
Contingency Reserve	\$ -	\$ -	\$ -
Unit Replacement	\$ -	\$ 15,000	\$ 15,000
Proj. Outreach	\$ 150	\$ 225	\$ 75
Miscellaneous	\$ 100	\$ 5,624	\$ 5,524
	\$ 250	\$ 20,849	\$ 20,599
Total Expenses	\$ 161,300	\$ 200,506	\$ 39,206
Increase/(Decrease)	\$ 129,391	\$ 158,868	\$ 29,477

Cambria Community Healthcare District
Year - To - Date Summary of Revenue and Expenses
For the Six Months Ended December 31, 2020

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Ambulance	\$ 285,000	\$ 296,608	\$ 11,608
General Tax	\$ 294,779	\$ 272,541	\$ (22,238)
Special Assessment	\$ 223,670	\$ 276,681	\$ 53,011
Monterey Contract	\$ 6,000	\$ 19,375	\$ 13,375
Rent	\$ 26,652	\$ 26,544	\$ (108)
Miscellaneous	\$ -	\$ 38,579	\$ 38,579
GEMT Reimbursement	\$ -	\$ -	\$ -
Bad Debt Recovery	\$ 1,000	\$ 3,897	\$ 2,897
Interest	\$ 328	\$ 469	\$ 141
Total Revenue	\$ 837,429	\$ 934,694	\$ 97,265
Administration	\$ 103,900	\$ 95,221	\$ (8,679)
Full-Time Para/EMT/Ops	\$ 273,150	\$ 285,264	\$ 12,114
Part-Time EMT Medics	\$ 39,900	\$ 59,060	\$ 19,160
IT Support	\$ 1,500	\$ 500	\$ (1,000)
Uniform	\$ 3,000	\$ 14,065	\$ 11,065
PERS	\$ 100,800	\$ 140,277	\$ 39,477
Medical/Dental Ins.	\$ 116,760	\$ 109,300	\$ (7,460)
Medicare	\$ 5,862	\$ 8,156	\$ 2,294
Workers Comp.	\$ 42,288	\$ 42,035	\$ (253)
Director Comp.	\$ -	\$ -	\$ -
	\$ 687,160	\$ 753,878	\$ 66,718
Educational/Travel	\$ 300	\$ -	\$ (300)
License/Permits	\$ 14,110	\$ 12,006	\$ (2,104)
Training	\$ 300	\$ 360	\$ 60
Liability/Auto Ins.	\$ 43,661	\$ 43,401	\$ (260)
Audit Fees	\$ 12,000	\$ 10,078	\$ (1,922)
Election	\$ -	\$ -	\$ -
Legal	\$ 15,000	\$ 12,957	\$ (2,043)
Utilities	\$ 7,800	\$ 8,543	\$ 743
Office Supplies	\$ 7,200	\$ 7,902	\$ 702
Contract Services	\$ 32,000	\$ 27,407	\$ (4,593)
Facility Repair/Maint.	\$ 45,000	\$ 5,322	\$ (39,678)
	\$ 177,371	\$ 127,976	\$ (49,395)
Fleet Fuel/Oil	\$ 10,000	\$ 7,180	\$ (2,820)
Fleet Maintenance	\$ 6,000	\$ 7,458	\$ 1,458
Medical Equip/Supplies	\$ 24,000	\$ 28,023	\$ 4,023
Vehicle Pmts/ Comm Eq.	\$ 26,036	\$ 26,036	\$ -
	\$ 66,036	\$ 68,697	\$ 2,661
Contingency Reserve	\$ -	\$ -	\$ -
Unit Replacement	\$ 21,000	\$ 15,000	\$ (6,000)
Proj. Outreach	\$ 900	\$ 4,089	\$ 3,189
Miscellaneous	\$ 600	\$ 18,302	\$ 17,702
	\$ 22,500	\$ 37,391	\$ 14,891
Total Expenses	\$ 953,067	\$ 987,942	\$ 34,875
Increase/(Decrease)	\$ (115,638)	\$ (53,248)	\$ 62,390

**Cambria Community Healthcare District
Projected Operating Budget FY 2020 - 2021**

Corrected

	Actual						Corrected						2020/2021	2020/2021	Increase
	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan	Feb	Mar	April	May	June	Actual	Budget	(Decrease)
Ambulance	\$ 58,625	\$ 59,483	\$ 50,218	\$ 37,577	\$ 65,719	\$ 24,986	\$ 55,000	\$ 50,000	\$ 55,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 606,608	\$ 595,000	\$ 11,608
General Tax	\$ 14,907	\$ 3,176	\$ 75	\$ 56,991	\$ 34,871	\$ 162,521	\$ 81,686	\$ 33,739	\$ 17,165	\$ 143,248	\$ 10,063	\$ 11,247	\$ 569,689	\$ 591,927	\$ (22,238)
Special Assessment	\$ 15,322	\$ -	\$ -	\$ 63,555	\$ 49,988	\$ 147,816	\$ 76,730	\$ 42,126	\$ 18,054	\$ 121,866	\$ 9,027	\$ 10,031	\$ 554,515	\$ 501,504	\$ 53,011
Monterey Contract	\$ 1,500	\$ 4,500	\$ -	\$ -	\$ 13,375	\$ -	\$ 1,500	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 25,375	\$ 12,000	\$ 13,375
Rent	\$ 4,324	\$ 4,324	\$ 4,624	\$ 4,624	\$ 4,324	\$ 4,324	\$ 4,342	\$ 4,342	\$ 4,642	\$ 4,342	\$ 4,342	\$ 4,642	\$ 53,196	\$ 53,304	\$ (108)
Miscellaneous	\$ 15	\$ 6,673	\$ 11,847	\$ 317	\$ -	\$ 19,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,579	\$ -	\$ 38,579
GEMT Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bad Debt Recovery	\$ 485	\$ 513	\$ 1,185	\$ 1,714	\$ -	\$ -	\$ 250	\$ -	\$ 250	\$ 250	\$ -	\$ 250	\$ 4,897	\$ 2,000	\$ 2,897
Interest	\$ 264	\$ -	\$ -	\$ 205	\$ -	\$ -	\$ 206	\$ -	\$ -	\$ 235	\$ -	\$ -	\$ 910	\$ 769	\$ 141
	\$ 95,442	\$ 78,669	\$ 67,949	\$ 164,983	\$ 168,277	\$ 359,374	\$ 219,714	\$ 130,207	\$ 96,611	\$ 321,441	\$ 73,432	\$ 77,670	\$ 1,853,769	\$ 1,756,504	\$ 97,265
Administration	\$ 14,530	\$ 14,706	\$ 16,462	\$ 16,126	\$ 16,792	\$ 16,605	\$ 17,150	\$ 17,150	\$ 17,650	\$ 17,150	\$ 17,150	\$ 17,650	\$ 199,121	\$ 207,800	\$ (8,679)
Full-Time Para/EMT/Ops	\$ 56,742	\$ 44,110	\$ 46,328	\$ 44,987	\$ 46,135	\$ 46,962	\$ 45,525	\$ 45,525	\$ 45,525	\$ 45,525	\$ 45,525	\$ 45,525	\$ 558,414	\$ 546,300	\$ 12,114
Part-Time EMT Medics	\$ 12,966	\$ 9,955	\$ 9,852	\$ 9,383	\$ 7,572	\$ 9,332	\$ 6,650	\$ 6,650	\$ 6,650	\$ 6,650	\$ 6,650	\$ 6,650	\$ 98,960	\$ 79,800	\$ 19,160
IT Support	\$ 250	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 2,000	\$ 3,000	\$ (1,000)
Uniform	\$ 232	\$ 871	\$ 641	\$ 2,164	\$ 5,420	\$ 4,737	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 17,065	\$ 6,000	\$ 11,065
PERS	\$ 32,383	\$ 20,553	\$ 17,987	\$ 26,550	\$ 16,012	\$ 26,792	\$ 16,800	\$ 16,800	\$ 16,800	\$ 16,800	\$ 16,800	\$ 16,800	\$ 241,077	\$ 201,600	\$ 39,477
Medical/Dental Ins.	\$ 16,973	\$ 18,303	\$ 18,303	\$ 18,303	\$ 18,435	\$ 18,983	\$ 19,460	\$ 19,460	\$ 19,460	\$ 19,460	\$ 19,460	\$ 19,460	\$ 226,060	\$ 233,520	\$ (7,460)
Medicare	\$ 1,362	\$ 1,362	\$ 1,362	\$ 1,362	\$ 1,346	\$ 1,362	\$ 977	\$ 977	\$ 977	\$ 977	\$ 977	\$ 977	\$ 14,018	\$ 11,724	\$ 2,294
Workers Comp.	\$ -	\$ 13,960	\$ 7,153	\$ 7,089	\$ 7,023	\$ 6,810	\$ 6,810	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,845	\$ 49,098	\$ (253)
Directors Comp.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 135,438	\$ 124,070	\$ 118,088	\$ 125,964	\$ 118,735	\$ 131,583	\$ 114,122	\$ 107,312	\$ 107,812	\$ 107,312	\$ 107,312	\$ 107,812	\$ 1,405,560	\$ 1,338,842	\$ 66,718
Educational/Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 300	\$ 600	\$ (300)
License/Permits	\$ 325	\$ 5,148	\$ 400	\$ 218	\$ 437	\$ 5,478	\$ 113	\$ 29	\$ 225	\$ 20	\$ 1,000	\$ 1,000	\$ 14,393	\$ 16,497	\$ (2,104)
Training	\$ -	\$ 169	\$ 158	\$ -	\$ 22	\$ 11	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 660	\$ 600	\$ 60
Liability/Auto Ins.	\$ -	\$ 14,413	\$ 7,386	\$ 7,319	\$ 7,252	\$ 7,031	\$ 7,031	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,432	\$ 50,692	\$ (260)
Audit Fees	\$ -	\$ 103	\$ -	\$ -	\$ -	\$ 9,975	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,078	\$ 15,000	\$ (1,922)
Election	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -
Legal	\$ 2,500	\$ 2,500	\$ 1,405	\$ -	\$ 3,577	\$ 2,975	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 27,957	\$ 30,000	\$ (2,043)
Utilities	\$ 1,380	\$ 1,332	\$ 1,400	\$ 1,336	\$ 1,543	\$ 1,552	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 16,343	\$ 15,600	\$ 743
Office Supplies	\$ 497	\$ 1,238	\$ 839	\$ 2,041	\$ 1,544	\$ 1,743	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 15,102	\$ 14,400	\$ 702
Contract Services	\$ 5,615	\$ 2,199	\$ 6,086	\$ 5,967	\$ 2,352	\$ 5,188	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 45,407	\$ 50,000	\$ (4,593)
Facility Repair/Maint.	\$ 1,442	\$ 299	\$ 873	\$ 1,390	\$ 647	\$ 671	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 14,322	\$ 54,000	\$ (39,678)
	\$ 11,759	\$ 27,401	\$ 18,547	\$ 18,271	\$ 17,374	\$ 34,624	\$ 19,744	\$ 19,629	\$ 9,825	\$ 9,620	\$ 10,600	\$ 10,600	\$ 207,994	\$ 257,389	\$ (49,395)
Fleet Fuel/Oil	\$ 2,906	\$ -	\$ -	\$ 4,274	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ 17,180	\$ 20,000	\$ (2,820)
Fleet Maintenance	\$ 19	\$ 2,580	\$ 53	\$ 1,760	\$ 935	\$ 2,111	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 13,458	\$ 12,000	\$ 1,458
Medical Equip/Supplies	\$ 4,875	\$ 1,764	\$ 3,893	\$ 3,108	\$ 3,044	\$ 11,339	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 52,023	\$ 48,000	\$ 4,023
Vehicle Pmts/ Comm Eq.	\$ 7,983	\$ 5,035	\$ -	\$ 7,983	\$ 5,035	\$ -	\$ 7,983	\$ 5,035	\$ -	\$ 7,983	\$ 5,035	\$ -	\$ 52,072	\$ 52,072	\$ -
	\$ 15,783	\$ 9,379	\$ 3,946	\$ 17,125	\$ 9,014	\$ 13,450	\$ 17,983	\$ 10,035	\$ 5,000	\$ 17,983	\$ 10,035	\$ 5,000	\$ 134,733	\$ 132,072	\$ 2,661
Contingency Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unit Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 21,000	\$ (6,000)
Proj. Outreach	\$ 1,565	\$ 1,767	\$ 532	\$ -	\$ -	\$ 225	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 4,989	\$ 1,800	\$ 3,189
Miscellaneous	\$ 181	\$ 448	\$ 1,889	\$ 452	\$ 9,708	\$ 5,624	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 18,902	\$ 1,200	\$ 17,702
	\$ 1,746	\$ 2,215	\$ 2,421	\$ 452	\$ 9,708	\$ 20,849	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 250	\$ 38,891	\$ 24,000	\$ 14,891
Total	\$ 164,726	\$ 163,065	\$ 143,002	\$ 161,812	\$ 154,831	\$ 200,506	\$ 152,099	\$ 137,226	\$ 122,887	\$ 135,165	\$ 128,197	\$ 123,662	\$ 1,787,178	\$ 1,752,303	\$ 34,875
Increase/(Decrease)	\$ (69,284)	\$ (84,396)	\$ (75,053)	\$ 3,171	\$ 13,446	\$ 158,868	\$ 67,615	\$ (7,019)	\$ (26,276)	\$ 186,276	\$ (54,765)	\$ (45,992)	\$ 66,591	\$ 4,201	\$ 62,390
Cash Balance						\$ (53,248)						\$ 119,839	\$ 66,591		
	\$ (69,284)	\$ (153,680)	\$ (228,733)	\$ (225,562)	\$ (212,116)	\$ (53,248)	\$ 14,367	\$ 7,348	\$ (18,928)	\$ 167,348	\$ 112,583	\$ 66,591			

**Cambria Community Healthcare District
Monthly Financial Report**

DECEMBER 2020

Mechanics Bank General Account - New

Beginning Balance	\$	72,175.36	
Transfer from Trust Account	\$	15,000.00	
Transfer to Payroll Account	\$	(22,000.00)	
Transfer from Amb. Procurement Acct	\$	-	
Transfer from Ambulance revenue Acct.	\$	4,423.36	
CalPers Health Premiums	\$	(16,524.72)	
General Tax	\$	310,337.32	
Less Checking Expenses	\$	(97,651.50)	
Ending Balance			\$265,759.82

Mechanics Bank General Account - Old

Beginning Balance	\$	3,655.76	
Rent Income	\$	-	
Transfer to New General Account	\$	(310,337.32)	
Transfer from Ambulance Procurement Account	\$	-	
Miscellaneous Income	\$	-	
CalPers Health Premiums	\$	-	
General Tax	\$	310,337.32	
Less Checking Expenses	\$	-	
Ending Balance			\$3,655.76

Mechanics Bank Ambulance Income Account

Beginning Balance	\$	14,106.34	
Credit Card Processing Fee	\$	(173.82)	
Bad Debt Income	\$	-	
Transfer to Operating Acct.	\$	(4,423.36)	
Transfer to Payroll Account	\$	(47,000.00)	
Monterey Income	\$	-	
Ambulance Income	\$	40,293.94	
Ending Balance			\$2,803.10

Mechanics Bank Payroll Account

Beginning Balance	\$	7,172.71	
Transfer from Ambulance Account	\$	47,000.00	
Transfer from Operating Account	\$	22,000.00	
Expenses	\$	(69,747.69)	
Ending Balance			\$ 6,425.02

Mechanics Bank Ambulance Procurement Account

Beginning Balance	\$	13,567.72	
Transfer from Operating Account	\$	-	
Transfer to Operating Account	\$	-	
Bank Credit	\$	-	
Ending Balance			\$ 13,567.72

Local Agency Investment Fund Account

Operating Reserves

Beginning Balance	\$	96,803.22	
Transfer from Operating Account	\$	-	
Interest	\$	-	
Ending Balance			\$ 96,803.22
ALL ACCOUNTS TOTAL			\$ 185,452.02

CCHD Trust Account

Beginning Balance	\$	39,215.66	
Deposit	\$	1,730.00	
Withdrawal (Qgiv)		(\$21.04)	
Transfer to Operating Account		(\$15,000.00)	
Ending Balance			<u>\$25,924.62</u>

Accounts Prior Year Total Comparison

DECEMBER	2020	\$	389,014.69
DECEMBER	2019	\$	<u>346,337.53</u>
Difference		\$	42,677.16

Cambria Community Healthcare District

CHECK DETAIL

December 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
10050 Operating (2440) Mechanic's						
12/01/2020	Expense		CalPERS Fiscal Services Division	1900 CALPERS 100000016223962	C	-8,757.88 8,757.88
12/01/2020	Expense		CalPERS Fiscal Services Division	1900 CALPERS 100000016223957	C	-1,006.64 1,006.64
12/01/2020	Expense		CalPERS Fiscal Services Division	1900 CALPERS 100000016223969	C	-377.82 377.82
12/01/2020	Expense		CalPERS Fiscal Services Division	1900 CALPERS 100000016223975	C	-254.73 254.73
12/01/2020	Expense		CalPERS Fiscal Services Division	1900 CALPERS 100000016223981	C	-194.66 194.66
12/02/2020	Expense		CalPERS Fiscal Services Division	3100 CALPERS 100000016172297	C	-1,933.72 1,933.72
12/02/2020	Expense		CalPERS Fiscal Services Division	3100 CALPERS 100000016172338	C	-1,861.41 1,861.41
12/02/2020	Expense		CalPERS Fiscal Services Division	3100 CALPERS 100000016172384	C	-1,176.77 1,176.77
12/02/2020	Expense		CalPERS Fiscal Services Division	3100 CALPERS 100000016172259	C	-425.12 425.12
12/03/2020	Expense		CalPERS Fiscal Services Division	1900 CALPERS 100000016229680	C	-50.00 50.00
12/04/2020	Bill Payment (Check)	5168	Adamski Moroski Madden Cumberland & Green	Invoice# 52336	C	-2,975.00 -2,975.00
12/04/2020	Bill Payment (Check)	5169	SDRMA PL	Prop/Liability Member #7576	C	-7,183.50 -7,183.50
12/04/2020	Bill Payment (Check)	5170	SDRMA WC	Worker's Comp Member #7576	C	-6,957.49 -6,957.49
12/04/2020	Bill Payment (Check)	5171	Antonio Mercado	November yard work		-150.00 -150.00
12/04/2020	Bill Payment (Check)	5172	BoundTree Medical	Acct# 106918	C	-216.63 -216.63
12/04/2020	Bill Payment (Check)	5173	Cambria Business Center	Invoice# 81	C	-263.61 -263.61
12/04/2020	Bill Payment (Check)	5174	Cambria Hardware Center	Acct# 205	C	-17.00 -17.00
12/04/2020	Bill Payment (Check)	5175	Coast Electronics	Invoice# 7103961	C	-160.77 -160.77
12/04/2020	Bill Payment (Check)	5176	Graybar Financial Services	Contract# 100-5910031-001		-150.00 -150.00
12/04/2020	Bill Payment (Check)	5177	MP Cloud Technologies	Invoice 3795	C	-599.00

Cambria Community Healthcare District

CHECK DETAIL

December 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
						-599.00
12/04/2020	Bill Payment (Check)	5178	PG&E - St. Lt.	Acct# 4378486135-3	C	-12.11
						-12.11
12/04/2020	Bill Payment (Check)	5179	Robert W Sayers	DEC 2020 INVOICES	C	-1,362.07
						-1,362.07
12/04/2020	Bill Payment (Check)	5180	San Luis Auto Glass & Tint	Invoice# 57466	C	-350.85
						-350.85
12/04/2020	Bill Payment (Check)	5181	Stryker Medical	Account# 1061304	C	-411.10
						-411.10
12/04/2020	Bill Payment (Check)	5182	Wells Fargo Vendor Financial Services	Cust# 1051980762	C	-107.25
						-107.25
12/07/2020	Expense		Sherrington Financial Fitness		C	-3,428.75
				SHERRINGTON FINA SALE		3,428.75
12/09/2020	Bill Payment (Check)	5191	Quill LLC	Acct# 5716176	C	-110.38
						-110.38
12/09/2020	Bill Payment (Check)	5190	Principal Financial Grp	Acct# 1088517-10001	C	-1,467.85
						-1,467.85
12/09/2020	Bill Payment (Check)	5189	PG&E- # C ending 198-9	Acct# 3557298198-9	C	-227.61
						-227.61
12/09/2020	Bill Payment (Check)	5188	PG&E - No Suite	Acct# 5179258810-8	C	-148.99
						-148.99
12/09/2020	Bill Payment (Check)	5187	PG&E - #A ending 348-9	Acct# 9976402348-9	C	-173.51
						-173.51
12/09/2020	Bill Payment (Check)	5186	Mission Country Disposal	Acct# 4130-8101951	C	-128.67
						-128.67
12/09/2020	Bill Payment (Check)	5185	Kitzman Water (Culligan)	Acct# 190231	C	-59.00
						-59.00
12/09/2020	Bill Payment (Check)	5184	Avery Associates, Inc.	Invoice #3090	C	-1,000.00
						-1,000.00
12/09/2020	Bill Payment (Check)	5183	Airgas West	Acct# 1669170	C	-333.80
						-333.80
12/09/2020	Bill Payment (Check)	5192	Quill LLC	Acct# 5716176	C	-123.61
						-123.61
12/09/2020	Bill Payment (Check)	5193	US Bank Card	#4246 0445 5565 3652		-2,296.49
						-2,296.49
12/09/2020	Bill Payment (Check)	5194	Zoll Medical Corp.	Invoice# 90047819	C	-2,127.76
						-2,127.76
12/10/2020	Expense		CalPERS Fiscal Services Division		C	-16,524.72
				1800 CALPERS 100000016242447		16,524.72

Cambria Community Healthcare District

CHECK DETAIL

December 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
12/11/2020	Expense				C	-20.87
				Analysis Charges November 2020		20.87
12/14/2020	Bill Payment (Check)	5195	Aflac	Acct# XG624	C	-139.40
						-139.40
12/14/2020	Bill Payment (Check)	5196	American West Tire & Auto	INVOICE# 404451		-347.88
						-347.88
12/14/2020	Bill Payment (Check)	5197	BoundTree Medical	Acct# 106918	C	-930.80
						-930.80
12/14/2020	Bill Payment (Check)	5198	Life Assist	Cust.# 93428AMB	C	-591.93
						-591.93
12/14/2020	Bill Payment (Check)	5199	Orkin	ACCOUNT# 2388	C	-80.00
						-80.00
12/14/2020	Bill Payment (Check)	5200	SEIU Local 620	Union dues, Check date 12/15/2020		-197.23
						-197.23
12/14/2020	Bill Payment (Check)	5201	Stryker Medical	Account# 1061304	C	-740.83
						-740.83
12/14/2020	Bill Payment (Check)	5202	Thread Head, Inc.	Invoice #12951	C	-346.33
						-346.33
12/14/2020	Bill Payment (Check)	5203	Life Assist	Cust.# 93428AMB	C	-566.49
						-566.49
12/16/2020	Bill Payment (Check)	5204	DHCS	Invoice# GEM0121N05M	C	-5,168.00
						-5,168.00
12/16/2020	Bill Payment (Check)	5205	BoundTree Medical	Acct# 106918	C	-156.93
						-156.93
12/16/2020	Bill Payment (Check)	5206	Bulletproof It, LLC	Invoice# 12112020		-4,075.50
						-4,075.50
12/16/2020	Bill Payment (Check)	5207	California Special Dist	Membership ID: 1104	C	-5,478.00
						-5,478.00
12/16/2020	Bill Payment (Check)	5208	SpectrumVoIP	Acct# 8059278304	C	-15.32
						-15.32
12/16/2020	Bill Payment (Check)	5209	Templeton Uniforms, LLC	Rcpt# 134162	C	-23.16
						-23.16
12/21/2020	Bill Payment (Check)	5210	Daniel Cariaga	Health Benefit reimbursement	C	-990.16
						-990.16
12/21/2020	Bill Payment (Check)	5211	Helping Hand Health Education	Invoice# 349	C	-11.00
						-11.00
12/21/2020	Bill Payment (Check)	5212	Mr. Chris Coronado	Covid test reimbursement		-100.00
						-100.00
12/21/2020	Bill Payment (Check)	5213	MR. TYLER LOUDERMILK	Covid test reimbursement		-100.00
						-100.00

Cambria Community Healthcare District

CHECK DETAIL

December 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
12/21/2020	Bill Payment (Check)	5214	Verizon Wireless	Acct# 271000184-00002	C	-276.95 -276.95
12/23/2020	Bill Payment (Check)	5215	Mr. Timothy Benes	Mileage reimbursement	C	-121.80 -121.80
12/23/2020	Bill Payment (Check)	5216	Mr. Timothy Benes	Reimbursement for scanner	C	-115.28 -115.28
12/23/2020	Bill Payment (Check)	5218	County of San Luis Obispo	CalFire Asset# 60X911		-15,000.00 -15,000.00
12/29/2020	Bill Payment (Check)	5219	CliftonLarsonAllen LLP	Invoice# 2699854		-9,975.00 -9,975.00
12/29/2020	Bill Payment (Check)	5221	BoundTree Medical	Acct# 106918		-383.31 -383.31
12/29/2020	Bill Payment (Check)	5220	Airgas West	Acct# 1669170		-292.45 -292.45
12/29/2020	Bill Payment (Check)	5225	Life Assist	Cust.# 93428AMB		-43.18 -43.18
12/29/2020	Bill Payment (Check)	5226	Quill LLC	Acct# 5716176		-138.71 -138.71
12/29/2020	Bill Payment (Check)	5228	So. Calif. Gas Co.	Acct# 12177614307		-22.11 -22.11
12/29/2020	Bill Payment (Check)	5227	SEIU Local 620	Union dues, Check date 12/31/2020		-197.23 -197.23
12/29/2020	Bill Payment (Check)	5224	Halcore Group, Inc.	Invoice# 1032003		-794.37 -794.37
12/29/2020	Bill Payment (Check)	5223	Coastal Copy	Acct# CC45		-198.77 -198.77
12/29/2020	Bill Payment (Check)	5222	Charter Communications	Acct# 824510113 0094588		-337.92 -337.92
12/29/2020	Bill Payment (Check)	5229	BoundTree Medical	Acct# 106918		-1,127.74 -1,127.74
12/29/2020	Bill Payment (Check)	5230	Life Assist	Cust.# 93428AMB		-664.41 -664.41
12/29/2020	Bill Payment (Check)	5231	Life Assist	Cust.# 93428AMB		-431.92 -431.92
12/29/2020	Bill Payment (Check)	5232	Life Assist	Cust.# 93428AMB		-488.85 -488.85
12/29/2020	Bill Payment (Check)	5233	Life Assist	Cust.# 93428AMB		-411.41 -411.41
12/29/2020	Bill Payment (Check)	5234	Life Assist	Cust.# 93428AMB		-1,178.95

Cambria Community Healthcare District

CHECK DETAIL

December 2020

DATE	TRANSACTION TYPE	NUM	NAME	MEMO/DESCRIPTION	CLR	AMOUNT
						-1,178.95
12/29/2020	Bill Payment (Check)	5235	Life Assist	Cust.# 93428AMB		-240.13
						-240.13
12/29/2020	Bill Payment (Check)	5236	Danny Takaoka	January 2021 Health premium		-1,689.66
						-1,689.66
12/29/2020	Bill Payment (Check)	5237	Donald Melendy	January 2021 Health premium		-1,266.74
						-1,266.74
12/29/2020	Bill Payment (Check)	5238	Heidi Holmes-Nagy	January 2021 Health premium		-1,266.74
						-1,266.74
12/30/2020	Bill Payment (Check)	5239	Templeton Uniforms, LLC	Rcpts# 134411 & 134478		-202.09
						-202.09

Activity Summary

AgencyName	PrimaryPayerClasses	PrimaryPayerName	TripCount	Gross Charges	Contract Allow	Net Charges	Payments	Write Off's	Refunds	Balance
Cambria Community Healthcare District	MEDI-CAL/CENCAL	CENCAL HEALTH	0	\$0.00	(\$19,748.60)	(\$19,748.60)	(\$1,258.40)	\$0.00	\$0.00	(\$21,007.00)
		California Medicaid - Medi-Cal	0	\$0.00	(\$9,912.00)	(\$9,912.00)	\$0.00	\$0.00	\$0.00	(\$9,912.00)
		PARTNERSHIP HEALTH MEDI-CAL	0	\$0.00	(\$6,275.00)	(\$6,275.00)	\$0.00	\$0.00	\$0.00	(\$6,275.00)
		Totals	0	\$0.00	(\$35,935.60)	(\$35,935.60)	(\$1,258.40)	\$0.00	\$0.00	(\$37,194.00)
	MEDICARE	CA Medicare Part B South (J1 - PGBA)	20	\$82,217.00	(\$75,144.78)	\$7,072.22	(\$12,501.42)	(\$2,114.38)	\$0.00	(\$7,543.58)
		Totals	20	\$82,217.00	(\$75,144.78)	\$7,072.22	(\$12,501.42)	(\$2,114.38)	\$0.00	(\$7,543.58)
	OTHER	ARIZONA COMPLETE HEALTH	0	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		Anthem Blue Cross	3	\$1,875.00	(\$1,332.60)	\$542.40	(\$3,928.40)	(\$15,713.78)	\$0.00	(\$19,099.78)
		Atlantic PPO to USAA	0	\$0.00	(\$3,368.95)	(\$3,368.95)	(\$1,451.24)	\$0.00	\$0.00	(\$4,820.19)
		BERKSHIRE HATHAWAY	0	\$36.00	\$0.00	\$36.00	\$0.00	\$0.00	\$0.00	\$36.00
		BLUE SHIELD BLUE CARD PROGRAM	0	\$0.00	(\$4,716.59)	(\$4,716.59)	(\$601.41)	\$0.00	\$0.00	(\$5,318.00)
		Blue Shield of California	1	\$5,379.00	\$0.00	\$5,379.00	(\$30.00)	(\$405.00)	\$0.00	\$4,944.00
		COMMUNITY MEDICAL CENTERS	0	\$0.00	(\$625.00)	(\$625.00)	\$0.00	\$0.00	\$0.00	(\$625.00)
		Coastal Communities Physician Network	2	\$10,254.00	(\$8,977.69)	\$1,276.31	(\$1,491.31)	(\$200.00)	\$0.00	(\$415.00)
		DHPR QUALCARE, INC.	0	\$0.00	\$0.00	\$0.00	\$0.00	(\$130.00)	\$0.00	(\$130.00)
		HEALTH PLAN OF NEVADA/UHC CHOICE	1	\$5,261.00	\$0.00	\$5,261.00	\$0.00	\$0.00	\$0.00	\$5,261.00
		HEALTHSUN HEALTH PLANS	0	\$0.00	(\$5,714.04)	(\$5,714.04)	(\$914.96)	\$0.00	\$0.00	(\$6,629.00)
		Health Net Medi-Cal	1	\$5,321.00	\$0.00	\$5,321.00	\$0.00	\$0.00	\$0.00	\$5,321.00
		INLAND EMPIRE HEALTH	0	\$0.00	(\$5,369.00)	(\$5,369.00)	\$0.00	\$0.00	\$0.00	(\$5,369.00)
		Kaiser Foundation Health Plan of Northern CA Region	1	\$625.00	\$0.00	\$625.00	(\$1,875.00)	\$0.00	\$0.00	(\$1,250.00)
		Kaiser Foundation Health Plan of Southern CA Region	0	\$0.00	\$0.00	\$0.00	(\$25.00)	\$0.00	\$0.00	(\$25.00)
		TRICARE WEST	1	\$625.00	\$0.00	\$625.00	\$0.00	\$0.00	\$0.00	\$625.00
		UMR	1	\$5,459.00	\$0.00	\$5,459.00	\$0.00	\$0.00	\$0.00	\$5,459.00
		UnitedHealthcare	2	\$11,246.00	(\$4,156.46)	\$7,089.54	(\$908.54)	(\$165.00)	\$0.00	\$6,016.00
		Totals	13	\$46,081.00	(\$34,260.33)	\$11,820.67	(\$11,225.86)	(\$16,613.78)	\$0.00	(\$16,018.97)
		SELF PAY	SELF PAY	4	\$7,652.00	\$0.00	\$7,652.00	\$0.00	(\$49,497.00)	\$0.00
	Totals		4	\$7,652.00	\$0.00	\$7,652.00	\$0.00	(\$49,497.00)	\$0.00	(\$41,845.00)
Totals	Totals	37	\$135,950.00	(\$145,340.71)	(\$9,390.71)	(\$24,985.68)	(\$68,225.16)	\$0.00	(\$102,601.55)	
Totals	Totals	Totals	37	\$135,950.00	(\$145,340.71)	(\$9,390.71)	(\$24,985.68)	(\$68,225.16)	\$0.00	(\$102,601.55)

Aging By DOS Detail with Summary

	Sum(Age 0_30)	Sum(Age 31_60)	Sum(Age 61_90)	Sum(Age 91_120)	Sum(AgeOver120)	Sum(Net Balance)
Cambria Community Healthcare District						
AARP Supplemental Totals	\$0.00	\$112.31	\$0.00	\$0.00	0.00	\$112.31
Anthem Blue Cross Totals	\$1,250.00	\$7,440.62	\$787.33	\$0.00	0.00	\$9,477.95
ARIZONA COMPLETE HEALTH Totals	\$0.00	\$0.00	\$0.00	\$0.00	5,315.00	\$5,315.00
BERKSHIRE HATHAWAY Totals	\$0.00	\$0.00	\$0.00	\$0.00	5,297.00	\$5,297.00
Blue Shield of California Totals	\$5,379.00	\$165.56	\$5,133.00	\$0.00	2,733.40	\$13,410.96
CA DEPT OF HIGHWAY PATROL Totals	\$0.00	\$0.00	\$0.00	\$0.00	4,677.00	\$4,677.00
CA Medicare Part B South (J1 - PGBA) Totals	\$35,463.00	\$5,213.00	\$0.00	\$0.00	-172.79	\$40,503.21
CENCAL HEALTH Totals	\$162.63	\$3,917.00	\$0.00	\$625.00	0.00	\$4,704.63
Coastal Communities Physician Network Totals	\$0.00	\$15,547.00	\$4,929.00	\$5,099.00	0.00	\$25,575.00
GOLDEN STATE MEDICARE HEALTH PLAN Totals	\$0.00	\$0.00	\$0.00	\$0.00	5,183.00	\$5,183.00
Health Net Medi-Cal Totals	\$5,321.00	\$0.00	\$0.00	\$0.00	0.00	\$5,321.00
HEALTH PLAN OF NEVADA/UHC CHOICE Totals	\$0.00	\$5,261.00	\$0.00	\$0.00	0.00	\$5,261.00
Kaiser Foundation Health Plan of Northern CA Region Totals	\$0.00	\$0.00	\$0.00	\$0.00	4,067.00	\$4,067.00
MONTEREY COUNTY SHERIFF'S OFFICE Totals	\$0.00	\$0.00	\$7,463.00	\$0.00	0.00	\$7,463.00
Mutual of Omaha Insurance Company Totals	\$0.00	\$0.00	(\$153.87)	(\$320.66)	0.00	(\$474.53)
SCAN HEALTHPLAN Totals	\$0.00	\$0.00	\$0.00	\$5,317.00	0.00	\$5,317.00
SELF PAY Totals	\$625.00	\$11,810.96	\$6,823.81	\$649.82	13,277.09	\$33,186.68
TRICARE WEST Totals	\$625.00	\$0.00	\$0.00	\$0.00	0.00	\$625.00
UMR Totals	\$0.00	\$5,459.00	\$0.00	\$0.00	0.00	\$5,459.00
UnitedHealthcare Totals	\$5,459.00	\$5,787.00	\$0.00	\$0.00	-123.00	\$11,123.00
VA Fee Basis Programs Totals	\$0.00	\$0.00	\$0.00	\$0.00	7,319.00	\$7,319.00
VETERANS ADM - COMMUNITY CARE Totals	\$0.00	\$0.00	\$5,061.00	\$0.00	5,183.00	\$10,244.00
WELLPATH C/O SHERIFF'S OFFICE Totals	\$0.00	\$0.00	\$0.00	\$5,219.00	625.00	\$5,844.00
Cambria Community Healthcare District Totals	\$54,284.63	\$60,713.45	\$30,043.27	\$16,589.16	53,380.70	\$215,011.21
Totals	\$54,284.63	\$60,713.45	\$30,043.27	\$16,589.16	53,380.70	\$215,011.21

CAMBRIA COMMUNITY HEALTHCARE DISTRICT

TO: Board of Directors Agenda No. E.1

FROM: Iggy Fedoroff

Board Meeting Date: January 19, 2021

RECOMMENDATION

Enter the attached standing and ad hoc committee assignments into the public record.

FISCAL IMPACT: None.

DISCUSSION:

§ 16 of the District By Laws entitled “Board Committees” states the following:

“16.1 All committees, whether standing or special (ad hoc) shall be appointed by the President. The chairman of each committee shall be appointed by the President. The President is not permitted to chair any committee excepting the Executive Committee which shall be made up of the President and Vice President of the Board. All committees shall be advisory only to the Board unless otherwise specifically authorized to act by the Board.”

Having been appointed President by a unanimous vote of the CCHD Board at it December 17, 2020 Regular meeting, I made the assignments December 26, 2020 as proposed in my earlier assignments after the swearing in of Directors Montalvo and Lomeli on December 4, 2020. I received no input on those from any Board member and therefore left the earlier assignments unchanged except that community committee member Mel McCollough advised he could no longer serve on the Property and Facilities Committee due to health and other commitments.

Attachment: Cambria Community Healthcare District Committee Composition for Calendar Year 2021 Effective 12-26-2020 (including a description of the responsibilities of each committee)

BOARD ACTION: Date of Vote:

UNANIMOUS: ____

MILEUR____ **FEDOROFF**____ **RICE**____ **MONTALVO**____ **LOMELI**____

**Cambria Community Healthcare District Committee Composition
for Calendar Year 2021 Effective 12-26-2020**

(Modified to delete a community volunteer based on that *volunteer's* request)

Executive Committee (Ad Hoc)

Iggy Fedoroff, Chair
Bill Rice, Member

Finance Committee (Standing)

Bill Rice, Chair
Iggy Fedoroff, Member

Property and Facilities Committee (Standing)

Laurie Mileur, Chair
Cecilia Montalvo, Member

Grants Committee (Standing)

Laurie Mileur, Chair
Bill Rice, Member

Healthcare Advocacy and Outreach Committee (Standing)

Cecilia Montalvo, Chair
Cesilia Lomeli, Member

Strategic Planning Committee (Ad Hoc)

Cecilia Montalvo, Chair
Laurie Mileur, Member

Committee Chairs are encouraged to add community members as deemed necessary to carry out the work of their committee. I thank each Director for stepping up to chair these committees.

Please schedule meetings as necessary using conference calling during the novel coronavirus public meeting restrictions and remember meetings must be properly coordinated with Mike McDonough who will assure committee meetings do not overlap and are noticed to the public 24 hours or more in advance. Simone Rathbun stands ready to provide such notice once chairs provide her with the date, time, place and agenda.

December 26, 2020

Iggy Fedoroff

Iggy Fedoroff
President, CCHD BoD

Enclosure: Committee Responsibilities

CCHD Board Committee Responsibilities

Executive Committee (Ad Hoc)

The purpose of this committee is to address sensitive matters of general Board interest such as Human Resources matters.

Finance Committee (Standing)

The Finance Committee is constituted to devise annual budgets and monitor the financial performance to Board-approved budgets. This committee will be consulted by the Administrator and Directors on all financial matters as they arise and the Committee will provide the full Board its recommendations.

Property and Facilities Committee (Standing)

This committee will review and provide the Board with recommendations on matters related to real property and capital assets not within the decision authority of the Administrator. Typical subjects addressed include major real property repair, insurance coverage of assets, acquisition of ambulances and major ambulance accessories, real property leases and acquisition or disposition of major assets.

Grants Committee (Standing)

This committee is charged with identifying sources of grant funding to pay for identified District needs and writing and submitting grant applications.

Healthcare Advocacy and Outreach Committee (Standing)

The purpose of this committee is to advocate for healthcare resources such as physicians, mental health professionals, dentists and urgent care. In addition, the Committee is charged with providing community education on health-related matters

Strategic Planning Committee (Ad Hoc)

This committee generates and periodically updates a strategic plan to uphold the CCHD mission to improve the health of our district residents by providing emergency services, enhancing access to care, and promoting wellness.

CAMBRIA COMMUNITY HEALTHCARE DISTRICT

TO: Board of Directors Agenda No. E.2

FROM: Michael McDonough, Administrator

BOARD MEETING DATE: January 19, 2021

AGENDA DESCRIPTION: Social Media Policy Update

- a. Safeguarding CCHD's unique identity and stated mission, and defining the appropriate use of media and social media by full time and part time employees, for discussion and possible action.

RECOMMENDATION(S): Discussion on current status of Social Media Policy, for review and possible Board action.

FISCAL IMPACT: None

DISCUSSION:

Attachments:

BOARD ACTION:

DATE OF VOTE:

UNANIMOUS: ____

FEDOROFF____ RICE____ MILEUR____ MONTALVO____ LOMELI____

CAMBRIA COMMUNITY HEALTHCARE DISTRICT

TO: Board of Directors Agenda No. E.3

FROM: Cecilia Montalvo, Director

BOARD MEETING DATE: January 19, 2021

AGENDA DESCRIPTION: Soliciting Proposals for Primary Care Services

RECOMMENDATION(S): Review final draft RFP and mailing list and approve for distribution. Discuss formation of Special Board Committee to guide the process.

FISCAL IMPACT: No immediate fiscal impact.

DISCUSSION: Following the relocation of a local primary care provider to another geographical area, the CCHD received significant feedback from community members who were concerned about access to primary care. The Board surveyed the community in 2020 and determined that the majority of respondents believe there is a need for more primary care services in the District.

In October 2020, the CCHD Board approved a process for soliciting proposals from possible clinic operators. The CCHD Board also approved the engagement of a consultant to assist in evaluating the option of the District directly operating a primary care clinic. The RFP has since been finalized and the consultant has been engaged.

The purpose of today’s discussion is to ask the board to approve the release of the RFP and to consider formation of a Special Board Committee (with community membership) to oversee the proposal review process.

Attachments:

- 1) Final Draft Primary Care RFP
- 2) Primary Care RFP mailing list

BOARD ACTION:

DATE OF VOTE:


UNANIMOUS: ____

FEDOROFF___ RICE___ MILEUR___ MONTALVO___ LOMELI___



Request for Proposals (RFP)

Primary Care Services



The Cambria Community Healthcare District (CCHD) is seeking proposals from organizations or individuals to provide primary care services to its residents. CCHD is a public, tax- and fee-supported Special Services District authorized under Sections 32000-32003 of the California Health and Safety Code. Currently, the CCHD operates an Advanced Life Support ambulance service, owns a medical office building, and provides community health education.

CCHD's mission is to improve the health of District residents by providing emergency services, enhancing access to care, and promoting wellness. As part of this mission, in 2015 and in 2020 the CCHD Board of Directors surveyed area residents about access to primary care. These surveys indicated that many residents travel to receive primary care. Many others reported not having a primary care provider. In response to the survey findings, in October 2020 the CCHD Board of Directors voted to commence an effort to bring additional primary care capacity to the area.

The CCHD intends to comprehensively evaluate all possible options for increasing access to primary care. These options may include (1) identification of organizations or individuals who might want to independently establish a practice in the District; (2) identification of organizations or individuals who might want to partner with the District to provide primary care services with District support; or (3) the formation of a new entity through which the District would directly operate a primary care practice. CCHD intends to evaluate options based on the feasibility of increasing access and providing continuous physician coverage, the potential for coordination of care with a larger system, and the financial implications for District residents.

The outline of the RFP is as follows:

1. Background Information for Respondents
2. Proposed Submission Elements
 - a. Qualifications of Submitting Organization
 - b. Operating Plan, including Licensing, Physician and Non-Physician Staffing, Scope of Services, Insurances Accepted, Hours of Operation, Management and Governance Structure, Call Coverage and Referral Management, Information Technology Platform and Telemedicine Capabilities, Billing and Accounts Receivable Management, Basic Ancillary Services and Quality Oversight.
 - c. Financial Assumptions, including Start Up Capital, and Pro-Forma First Year and Steady State Profit and Loss Statement
 - d. Assistance Required from the CCHD (if any)
 - e. Unwind Provisions
3. Evaluation Process
4. Timetable
5. Contact Information
6. Confidentiality

BACKGROUND INFORMATION FOR RESPONDENTS

The Cambria Community Healthcare District includes the seaside communities of Cambria and San Simeon, California, as well as the surrounding rural area. The population of the District is just over 7,200 full time residents. The area is located approximately 45 minutes North of San Luis Obispo and 35 minutes West of Paso Robles. The cities of Cayucos (population 2,700) and Morro Bay (population 10, 600) are 15 and 23 miles to the South, respectively.

The District is located in San Luis Obispo County, which has a population of just under 300,000. San Luis Obispo County is home to California Polytechnic University San Luis Obispo and a growing wine and agricultural industry.


Cambria and San Simeon are tourist beach towns. The area hosts approximately 1.5-2 million visitors per year. They are attracted to the charming shops and restaurants, miles of beautiful sandy beaches, nearby wineries numbering in the hundreds, and tour opportunities at the famous Hearst Castle

The average age of CCHD residents is 61.7 years.

Town	Zip Code	Total Population	Pop >65	Pop <19	Pop 20-64	>65 Percentage	Pediatric %	Aged 20-64 Percentage
Cambria	93428	6838	1970	994	3874	29%	15%	57%
San Simeon	93452	524	97	126	301	19%	24%	57%
San Simeon and Cambria Combined		7362	2067	1120	4175	28%	15%	57%

In a 2020 survey of CCHD residents, 62% of respondents indicated that they travel outside of the community for primary care. Eighty-eight percent of the respondents agreed with the statement “we need more local healthcare services, including an additional physician.” Also, two-thirds of respondents said that they would or most likely would seek their primary healthcare from a newly-recruited physician. While only 39% said they had visited an urgent care clinic within the last year, 64 percent indicated that the District needs after-hours or weekend local healthcare services such as urgent care.

For District residents who seek care locally, there are currently four primary care providers. First, there is a practicing physician, Dr. Robert Gong. Second, Dr. David Griffith, a former emergency room physician, maintains a limited concierge practice in Cambria. Third, there is a Federally Qualified Health Center (FQHC), operated by Community Health Centers of the Central Coast. The FQHC is staffed by a full time Nurse



Practitioner. Fourth, area residents have the option of driving to San Luis Obispo, Paso Robles, Morro Bay or Templeton. Dignity Health (a.k.a., CommonSpirit Health) and Tenet Healthcare both have a significant presence in San Luis Obispo County.

In 2018, after several years of planning, a new primary care physician office was opened in Cambria. Tenet Healthcare's medical group on the Central Coast of California, First California Physician Partners (FCPP), rented some newly-renovated medical office space and hired a physician, Dr. Allison Lewis. In May 2020, Dr. Lewis was relocated to Atascadero. In late 2020, Dr. Lewis left FCPP.

The newly-renovated medical office space has remained vacant since May 2020. It is our assumption that this property would be available for sublease by organizations responding to this RFP. It is a privately-owned building, however, and CCHD does not control its occupancy. The building is owned by John Linn, an area business owner and entrepreneur.

Other information may be available upon request. Any information provided to a respondent upon request will be provided to all potential respondents.



PROPOSAL SUBMISSION ELEMENTS

Responses to this RFP should be submitted by no later than 5 pm Pacific Standard Time on March 12, 2021. Please submit your proposal to the following email:

mmcdonough@cambria-healthcare.org

The proposal should be prepared in no less than 11 point font with one inch margins. The proposal length should follow the guidelines below.

Your proposal should include the following elements:

Statement of Qualifications (no longer than 5 pages): Please provide a description of your organization, including mission, existing healthcare locations, scope of services provided, ownership, corporate structure, and governance. Your response should include information regarding (1) the organization's experience in operating primary care clinics, or performing as a primary care provider, (2) clinical quality outcomes for existing operations, e.g., STAR ratings, HEDIS scores, UDS measures (as appropriate), and (3) physician recruitment capabilities to fulfil this role.

Operating Plan (no longer than 8 pages): Describe the operational details of the services you propose to offer. Your response should include (1) proposed licensing, (2) physician and non-physician staffing, (3) scope of services to be offered, (4) proposed location and hours of operation, (5) proposed management and governance structure, (6) call coverage and referral management, (7) information technology platform, including telemedicine capabilities, (8) billing and accounts receivable management, (9) basic ancillary services, (9) proposed urgent care offering (if any), and (10) proposed quality management

Financial Assumptions (no longer than 3 pages): Please provide information related to initial capital costs (e.g., furniture fixtures and equipment, supplies, information technology infrastructure, and working capital), projected first year profit and loss statement, and steady state projected profit and loss statement. Financial information should include assumptions regarding projected volumes and payor mix.

Assistance Required from the CCHD: Please describe any one-time or ongoing forms of assistance your organization would require from the CCHD.

Unwind: If the CCHD provided the requested support delineated under the last section, what commitments would your organization be willing to make if your organization could no longer operate the primary care clinic? Examples might include providing a right of first refusal to the CCHD to take over operations or offering a one-year notice period.

EVALUATION PROCESS

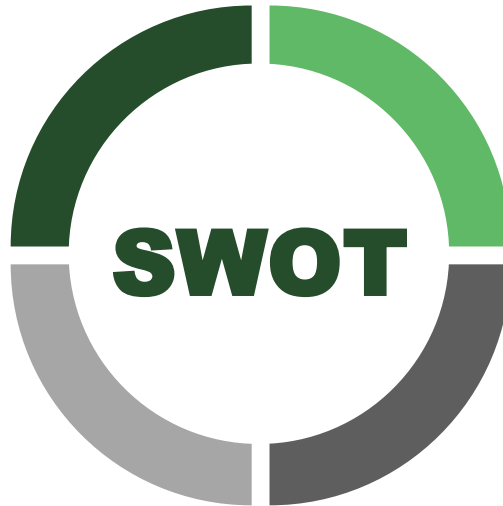
All proposals received by the March 12, 2021 deadline will be evaluated using criteria such as that which is depicted below:

STRENGTHS

- Organizational history
- Financial capability
- Recruitment capability
- Quality ratings and quality oversight
- Community reputation
- Scope of services offered

OPPORTUNITIES

- Virtual care capabilities
- Services to meet the needs of tourists
- Clinical integration with areas specialists and hospitals
- Access to special funding (e.g., rural clinic designation, etc.)



WEAKNESSES

- Level of commitment required from CCHD
- Lack of experience
- Community reputation
- Schedule for commencing operations too long

THREATS

- Continued issues presented by COVID-19
- Lack of availability of primary care graduating residents
- Payor mix

The proposal will be evaluated based on the ability of the practice to meet the needs of the community. Out of 100 points, the submission will be evaluated as follows:

35 Points based on the Statement of Qualifications

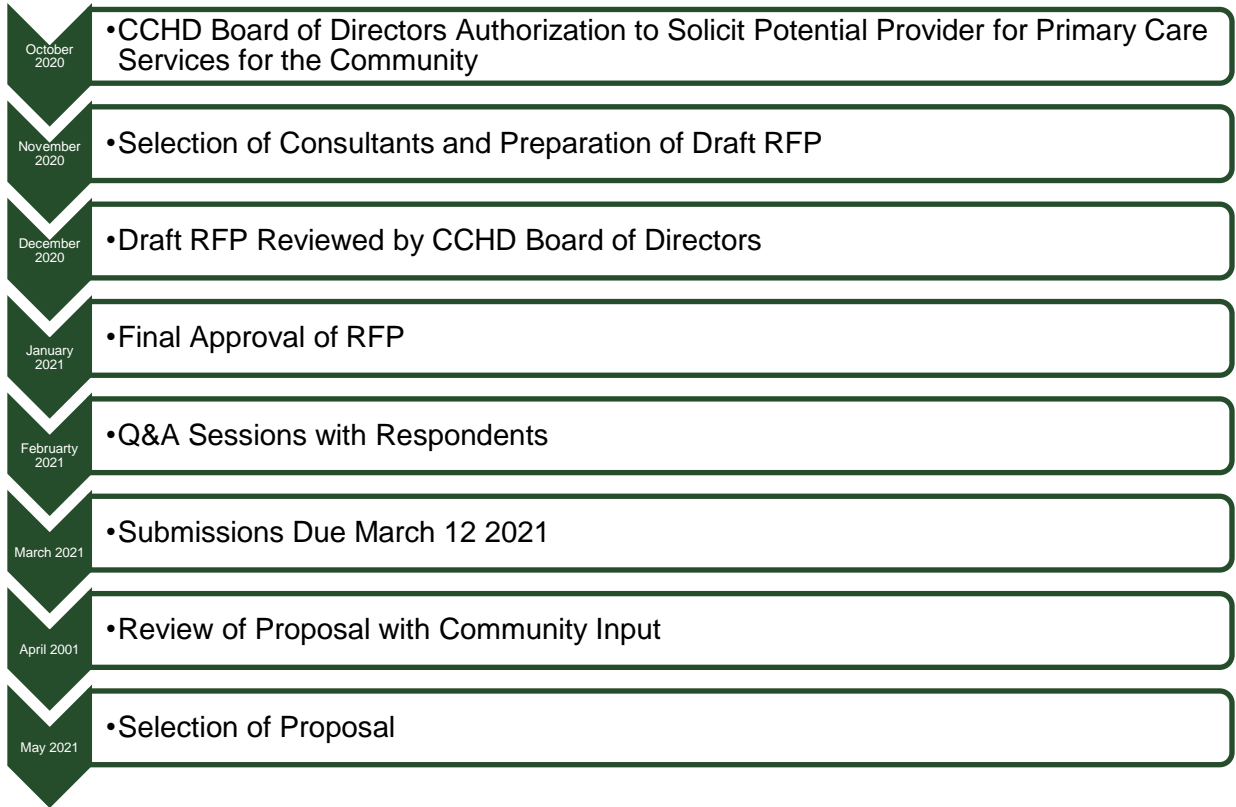
35 Points based on the Operating Plan

30 Points based on the Financial Plan, Assistance Required from the CCHD, Unwind Provision and other factors

This is a Request for Proposals (RFP) only. It is intended to identify potential providers for primary care within the Cambria Community Healthcare District (CCHD). The information provided in this RFP is subject to change and is not binding on the CCHD. Any assumptions relied upon by respondents should be independently verified. The CCHD does not make a commitment to enter into any agreements related to the proposals it receives and the release of this RFP should not be construed as a commitment or authorization to incur cost for which reimbursement would be required or sought. All submissions become CCHD property and will not be returned.

TIMETABLE

The CCHD has outlined the timetable depicted below for the submission RFP proposals and review of options.



Given this timetable, please provide a timetable for commencing operations in your response.



CONTACT INFORMATION

For the Cambria Community Healthcare District:

Mike McDonough
Administrator
Cambria Community Healthcare District
2535 Main Street
Cambria, CA 93428
(805) 927-8304 (office)
(805) 801-0279 (cell)
mmcdonough@cambria-healthcare.org

Cecilia Montalvo
Chair, Healthcare Advocacy and Community Outreach Committee
Board Member
Cambria Community Healthcare District
2535 Main Street
Cambria, CA 93428
Cell (650) 868-7305
howdycecilia@yahoo.com

In your response, please provide direct contact information for the person representing your organization for purposes of this RFP.



CONFIDENTIALITY

All information included in this RFP is subject to disclosure according to the California Public Records Law contained in California Code section 9-337 through 9-350.

Mailing List for CCHD Primary Care RFP

Scott Robertson, MD, President

Tracy Belsan, COO

Dignity Health

Pacific Central Coast Health Centers

Scott.roberton@dignityhealth.org

Tracy.belsan@dignityhealth.org

Ron Castle, CEO

Sophia Sosa, Deputy CEO

Community Health Centers of the Central Coast

Ron Werft, President and CEO

Steven Fellows, EVP and COO

Cottage Health System

Steve Packer, MD, President and Chief Executive Officer

Mark Carvalho, MD, CEO, Montage Medical Group

Community Hospital of the Monterey Peninsula

Mathew Koschmann, Vice President

UCSF Health

Mathew.koschmann@ucsf.edu

Eric Sorrenson, MD

Urgent Care of Morro Bay and Urgent Care of Hanford

Amir Rubin, CEO and President

Jenni Vargas, CSO

John Singerling, Chief Network Officer

One Medical

arubin@onemedical.com

jvargas@onemedical.com

jsingerling@onemedical.com

Susan Ryall

Tulare Urgent Care – Dr. Kang

(805) 215-8668

Sryall433@gmail.com

CAMBRIA COMMUNITY HEALTHCARE DISTRICT

TO: Board of Directors Agenda No. E.4

FROM: Cecilia Montalvo, Director

BOARD MEETING DATE: January 19, 2021

AGENDA DESCRIPTION: Quarterly Review of Objectives Established in the CCHD Strategic Plan

RECOMMENDATION(S): Review progress on each of the identified objectives and identify actions necessary to support completion of items for which progress is lagging. Discuss communication piece, which was delayed at the end of last year due to other priorities.

FISCAL IMPACT: No immediate fiscal impact.

DISCUSSION: After six months of work and discussion, In October 2020 the CCHD Board approved a new strategic plan. The attached document summarizes the objectives established in that plan. It serves as a tracking mechanism for the Board to determine if the organization is accomplishing what it intends to accomplish. The Board agreed to review these objectives quarterly.

At the upcoming Board meeting we will review the objectives for this purpose. The Board may also wish to review the assignment of accountable individuals as there has been a change in the composition of the Board.

The Board will also be asked to review the communication piece that was developed at the end of last year and discuss timing for distribution. The communication piece is critical, as it tells our employees and the community what the priorities of the organization are.

Attachments:

1. Strategic plan communications piece.
2. Strategic plan tracking document.

BOARD ACTION: Date of Vote:

UNANIMOUS: ____

FEDOROFF____ **RICE**____ **MILEUR**____ **MONTALVO**____ **LOMELI**____

Cambria Community Healthcare District Strategic Plan 2020 – 2023



KEY PRIORITIES AND OBJECTIVES

• EMERGENCY SERVICES

Deliver the highest possible quality of service as measured by (1) achieving response time of 10 minutes or less; (2) having robust capabilities (personnel and equipment); (3) delivering high quality care onsite and in-transit

• ACCESS TO CARE

Enhance choice and access for basic medical services, including primary care, after hours/urgent care, ancillary services, and mental health.

• WELLNESS PROMOTION

In partnership with the SLO Public Health Department and local community organizations, organize and facilitate educational opportunities including virtual or in-person group classes, workshops and guest speakers to address (1) chronic disease and health behaviors, (2) injury prevention, (3) infectious disease, (4) social and emotional health



A MESSAGE FROM THE BOARD *To our employees and the community...*

2020 has been an incredibly difficult year in Cambria and San Simeon – and throughout the nation – as we have struggled to maintain good health and safety in the wake of the COVID-19 pandemic. While the number of cases within the District remains relatively low, the impact on our residents has been profound. Throughout it all, our dedicated staff of well-trained paramedics and EMTs have served the community without hesitation. For that we owe these health heroes a debt of gratitude.

The Board of Directors of the Cambria Community Healthcare District (CCHD) has been hard at work as well. Since 2018, the District has been able to achieve positive cash flow, enabling the acquisition of a new ambulance in 2019 and a used ambulance in 2020. The CCHD also acquired new state-of-the-art patient heart monitors, and protective equipment for our employees.

The Board of Directors collaborated with the management team to approve a three year strategic plan. The priorities and objectives are highlighted in the green box to the left and can be viewed in greater detail on the District's website. The strategic plan is anchored in three key priorities in providing the highest possible quality of ambulance service, enhancing access to care, and promoting the wellness of our residents and visitors. A new priority has been added for 2020-21 related to the District's continued role in partnering with the County and other agencies in meeting the health-related needs of our residents as it relates to COVID-19 (e.g., mask distribution, local testing and vaccination, communication with community leaders).

The Board welcomes your feedback. On behalf of the entire board I wish you all good health and a safe 2021.

Iggy Fedoroff
President, CCHD Board of Directors

Category	Objective ("What")	Strategies ("How")	Lead Responsibility	Team Members	Resource Requirements	Projected Completion
Emergency Services	Delivering the highest possible quality of service as measured by:		Mike McDonough	Tim, Iggy Fedoroff		Ongoing
	Maintaining a response time of not more than 10 minutes	Monitor monthly and implement corrective action where appropriate	Mike McDonough	Tim		Ongoing
	Having robust capabilities (personnel and equipment)	Identify and fill gaps in personnel training	Mike McDonough	Tim		
		Prepare 5 year capital plan including only prioritized items	Tim	Mike McDonough, Bill Rice	n/a	May, 2021
	Delivering high quality care onsite and in transit	Monitor adherence to established protocols	Mike McDonough	Tim	Data	
		Identify measurable standards for quality				Quality metrics to be developed by December
		Solicit feedback from local hospitals and government agencies 2x per year to identify areas for improvement	Mike McDonough			
Access to Care	Enhance choice for basic medical needs, including primary care, after hours/urgent care, ancillary services and mental health)	Evaluate various strategies (e.g. partnering with third party, versus building and operating directly, etc) for bringing primary care, ancillary care and/or after hours to Cambria and determine the optimal plan for proceeding	Cecilia Montalvo	Laurie Mileur	"Gap" between projected revenue and expenses for stand-alone primary care model with 1.5 provider FTE is \$600k/year 1 and ~\$150k/yr ongoing	New Provider in 2022
		Update community needs assessment in partnership with the County to identify other needs including wellness and mental health	Cecilia Montalvo	Laurie Mileur		

Category	Objective ("What")	Strategies ("How")	Lead Responsibility	Team Members	Resource Requirements	Projected Completion
Wellness Promotion	In coordination with the County, advocating for and facilitating availability of wellness- enhancing services, including (1) First aid training, hand-only CPR, etc and (2) Wellness education (e.g., fitness, nutrition, stress reduction) with a sensitivity to cultural differences and special needs populations (e.g., the disabled)	In partnership with San Luis Obispo (SLO) County Public Health and local community organizations, CCHD will organize and facilitate educational opportunities including virtual or in-person group classes, workshops, and guest speakers to address four key components of the SLO County Health Department plan (2013-2023) 1. Chronic Disease and Health Behaviors 2. Injury Prevention 3. Infectious Disease 4. Social and Emotional Health	Laurie Mileur	Tim, Mike McDonough	SLO County Public Health; local healthcare, fitness and wellness providers; and community organizations & clubs	
	Coordinate with SLO County and local community leaders and agencies to maintain communications, and to develop strategies for meeting the health-related needs of district residents as it relates to COVID 19, including mask distribution, vaccine deployment, etc.	TBD	Cecilia Montalvo, MikeMcDonnough	All		

Category	Objective ("What")	Strategies ("How")	Lead Responsibility	Team Members	Resource Requirements	Projected Completion
People	Maintain high levels of employee satisfaction, successfully recruit and retain employees, offer competitive compensation and benefits and continuing education	Identify tool for measuring employee satisfaction (enabling improvement goals)	Mike McDonough		TBD	Calendared for December, 2020
		Establish an objective for staff vacancy rate	Mike McDonough			
Finance	Manage finances in a prudent manner	Achieve budgeted level of cash flow for 2020	Bill Rice	Mike McDonough	n/a	
		Prepare draft operating budget for new fiscal year and submit to Finance Committee by April 30 each year	Mike McDonough	Bill Rice	n/a	
		Complete 5 year prioritized capital plan and identify sources of funding		Tim, Mike McDonough		
Finance	Bolster philanthropic capabilities	Establish fundraising goal for Trust	TBD	Iggy Fedoroff, Mike McDonough		
		Develop philanthropy plan	TBD	Board of Directors		
Data	Acquire data that is not currently available in support of strategic objectives	Employee satisfaction	Mike McDonough			
		Community needs assessment	Cecilia Montalvo	Laurie Mileur		
		Patient care quality onsite and in-transit Feedback 2 times per year from local hospitals and government agencies about areas for improvement	Mike McDonough Mike McDonough			

CAMBRIA COMMUNITY HEALTHCARE DISTRICT

TO: Board of Directors Agenda No. E.5

FROM: Mike McDonough, Administrator

BOARD MEETING DATE: January 19, 2021

AGENDA DESCRIPTION: Mid-year budget review for Board consideration and possible adoption.

RECOMMENDATION(S): Board adoption of mid-year budget review as noted.

FISCAL IMPACT:

DISCUSSION:

Attachments:

BOARD ACTION: Date of Vote:

UNANIMOUS: ____

FEDOROFF____ RICE____ MILEUR____ MONTALVO____ LOMELI____

CAMBRIA COMMUNITY HEALTHCARE DISTRICT

TO: Board of Directors Agenda No. E.6

FROM: Laurie Mileur, Director

BOARD MEETING DATE: January 19, 2021

AGENDA DESCRIPTION: AFG 2020 Grant Matching Funds Request

RECOMMENDATION(S): Discussion for possible Board approval of matching funds for future award of the Assistance to Firefighters Grant (AFG).

FISCAL IMPACT: Up to \$20,000

DISCUSSION: As the CCHD Grants Committee pursues the 2020 Notice of Funding Opportunity (NOFO) for the AFG application process, there is a requirement for the District Board to approve 5% match of awarded funds towards the project. The exact amount is variable as it is based on the amount awarded, which is not known at this time. The District is applying for two projects, one for four power load ambulance cot systems and the second for two ambulances for our fleet. The combined estimated cost requested from FEMA is approximately \$375,000.

Attachments:

BOARD ACTION: Date of Vote:

UNANIMOUS: ____

FEDOROFF____ RICE____ MILEUR____ MONTALVO____ LOMELI____