



# CAMBRIA COMMUNITY HEALTHCARE DISTRICT

## OPERATING BUDGET

Fiscal Year 2024-2025



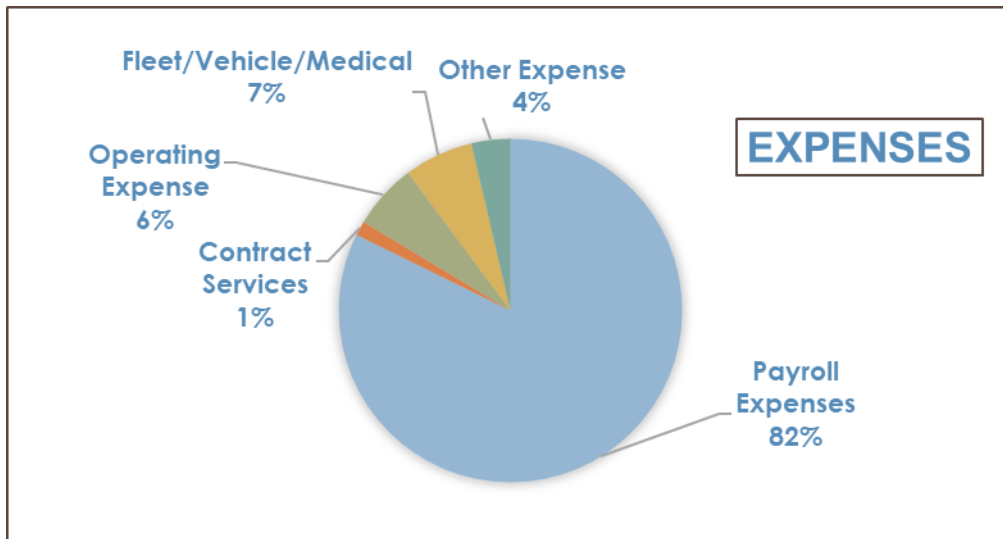
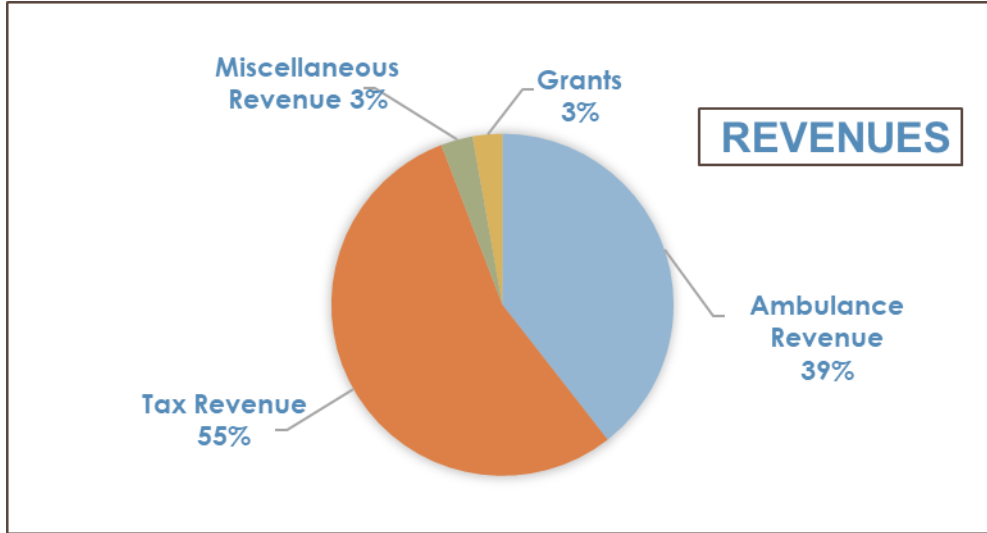
## BUDGET SUMMARY

Budget Summary 2024/25		Comparison to 2023/24 Projections				
Ambulance Revenue	\$969,371	X	Increase		Decrease	4%
Tax Revenue	\$1,344,427	X	Increase		Decrease	4%
Miscellaneous Revenue	\$74,015	X	Increase		Decrease	5%
Payroll Expenses	(\$1,966,280)	X	Increase		Decrease	8%
Contract Services	(\$32,645)	X	Increase		Decrease	1%
Operating Expenses	(\$147,800)		Increase	X	Decrease	-34%
Fleet/Vehicle/Medical Expense	(\$155,775)	X	Increase		Decrease	35%
Other Expense	(\$87,600)		Increase	X	Decrease	-22%
Other/Grant Income	\$68,800		Increase	X	Decrease	52%

- Ambulance revenue is budgeted to increase by 4% compared to 2023/24 projections. Revenue sources and adjustments contributing to the increase are a reimbursement rate increase through Medicare, and a decrease in accounts receivables sent to collections or written off to bad debt. A decrease of (48%) for the expense line item, Adjustment -Sent to Collections is due to a new law AB-716, requiring ambulance operators not to exceed Medi-Cal or Medicare rates for service fees. Tax revenue is budgeted to increase, San Luis Obispo County is projecting a 4% increase in tax revenue in 2024/25.
- Miscellaneous revenues are projected to increase by 5%, revenues included in this category are AMR Monterey subcontractor fees, Cal-Trans is projecting the reopening of Highway One through to Monterey County in the early summer of 2024, which in turn increases tourism and additional dispatches to the area. Additionally, with the planned purchase of a new ambulance, the District will place the ambulance unit into service and surplus unit 20, thereby increasing misc. income line item.
- Payroll expense is proposed to increase by 8%. In April 2024, the District implemented a new management structure resulting in a decrease in Administration payroll costs and by utilizing field Paramedics in the new roles of Operations Manager and Operations Supervisors an increase in full-time costs. By the latter part of 2023/24, all full-time positions were filled, and employees began receiving benefits such as insurance, uniforms, and pension contributions. On July 1, 2024, full-time employees will receive a scheduled 4% salary increase following the 2023/26 SEIU union contract.
- Contract services have increased by 1%. The District has contracted with Cal-Tec Computers to provide 24-hour IT monitoring and computer backup services, increasing line item Other by \$3,500.
- Operating expense is proposed to decrease by (34%). In 2023/24 the District completed the required repairs to meet current fire codes, routine facility repairs are budgeted in the new year. In addition, Election costs of \$10,000 are included for Board of Director positions.
- Fleet/Vehicle/Medical expense is proposed to increase by 35%. The District is projecting the new ambulance to be in service this fiscal year, the down payment of \$45,000 will be offset by grant funding. Medical Equipment & Supplies are in line with previous years' expenses.
- Other expense reflects a (22%) decrease, initial Bond expenses were expensed in 2023/24.
- The Cambria Healthcare District Trust received \$45,000 through community donations to assist in the down payment for the new ambulance, in addition, a grant application will be submitted to the Cambria Community Council representing 15% remaining balance for the new unit.

## BUDGET SUMMARY CONTINUED

### Revenue and Expense Overview



## Mission Statement

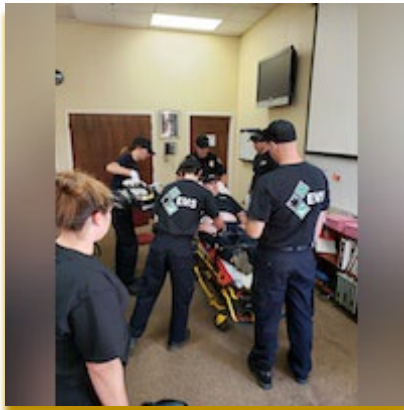
Our mission is to improve the health of district residents by providing emergency services, enhancing access to care, and promoting wellness.

## About Us

The Cambria Community Healthcare District is a public, tax and fee-supported Special District in Cambria, California. The District operates an Advanced Life Support ambulance (ALS) service and provides community health education.

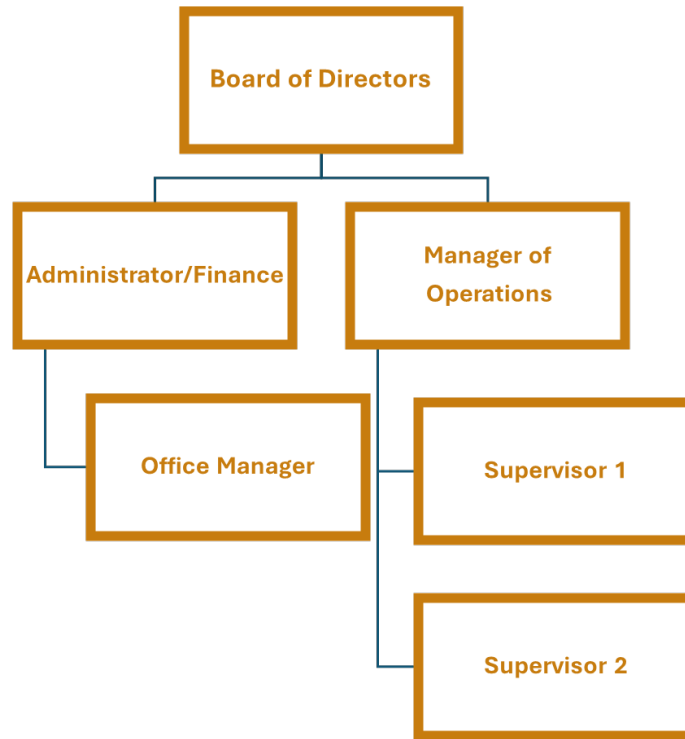
We are a highly trained team of Paramedics/EMTs and Staff dedicated to providing the highest level of pre-hospital care with sensitivity, compassion, integrity, and quality, 24 hours, a day, 7 days a week.

The Cambria Community Healthcare District (CCHD) provides emergency 911 ambulance transportation for the communities of Cambria, San Simeon, and the rural areas of the north coast, in addition, to serving San Luis Obispo County through a mutual aid system.





## Organizational Chart



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### **Board Members:**

Our District is governed by a 5-member Board of Directors elected to serve by the people. Elected Board members serve a 4-year term.

### **Staff Members:**

Our District employs an Administrator/Finance, Manager of Operations, Office Manager, (2) Operation Supervisors (6) full-time Paramedics (6) EMTs, and (12) part-time Reserves.



**CAMBRIA COMMUNITY HEALTHCARE DISTRICT  
FINAL BUDGET  
July 1, 2024- June 30, 2025**

	Last Year 2022/2023		Current Year 2023/2024		2024/2025		% Change From 2023/2024
	Actual	Revised Budget	Projected	Revised Budget	Preliminary Budget	Final Budget	
<b>REVENUES</b>							
<b>Ambulance Revenue</b>							
Ambulance Income	3,515,662	3,357,762	3,674,604	3,884,181	4,005,318	3,821,588	4%
Adjustment to Ambulance - CONTRA	(2,637,956)	(2,493,138)	(2,724,709)	(2,909,386)	(2,969,933)	(2,833,697)	4%
Adjustments - Sent to Collections	(50,867)	(16,000)	(17,100)	(56,000)	(10,520)	(11,520)	-48%
Adjustments - to Bad Debt	(22,170)	(12,000)	(6,350)	(24,000)	(6,000)	(7,000)	9%
<b>Ambulance Revenue Totals:</b>	<b>804,669</b>	<b>836,624</b>	<b>926,445</b>	<b>894,795</b>	<b>1,018,865</b>	<b>969,371</b>	<b>4%</b>
<b>Tax Revenue</b>							
SLO County - General Tax	626,024	600,453	643,309	643,309	683,000	669,041	4%
SLO County - Special Tax	629,100	631,555	650,160	650,160	665,000	675,386	4%
<b>Tax Revenue Totals:</b>	<b>1,255,124</b>	<b>1,232,008</b>	<b>1,293,469</b>	<b>1,293,469</b>	<b>1,348,000</b>	<b>1,344,427</b>	<b>4%</b>
<b>Miscellaneous Revenue</b>							
Monterey Contract	43,500	36,000	44,000	46,000	42,000	44,000	0%
Rental Income	1,200	1,200	1,200	1,200	1,200	1,200	0%
Misc. Income/Standby Event	5,871	1,200	15,137	6,000	24,200	24,200	37%
GEMT Reimbursement	46,886	-	2,802	50,000	-	-	0%
Bad Debt Recovery	6,126	10,800	4,966	8,000	2,850	2,850	-74%
Interest Income	1,289	632	1,942	1,350	1,765	1,765	-10%
Donations/Grant Income	100	30,000	-	-	-	-	-
<b>Misc. Revenue Totals:</b>	<b>104,972</b>	<b>79,832</b>	<b>70,047</b>	<b>112,550</b>	<b>72,015</b>	<b>74,015</b>	<b>5%</b>
<b>REVENUE TOTALS</b>	<b>2,164,765</b>	<b>2,148,464</b>	<b>2,289,961</b>	<b>2,300,814</b>	<b>2,438,880</b>	<b>2,387,813</b>	<b>4%</b>
<b>EXPENSES</b>							
<b>Payroll Expenses</b>							
Administration	259,185	240,000	217,210	286,582	185,040	185,040	-17%
Full Time Paramedic/EMT	596,036	648,018	689,685	781,624	918,000	918,000	25%
Part Time Paramedic/EMT	304,003	274,901	208,101	136,715	168,000	168,000	-24%
Payroll Tax Expense	51,181	34,884	64,315	69,460	64,800	64,800	1%
Employee Medical/Dental	172,515	160,200	203,975	204,000	210,000	210,000	3%
CalPERS Pension Expense	127,102	130,780	120,770	130,000	100,400	100,400	-20%
Unfunded Accrued Liability	165,515	148,320	153,590	155,076	155,040	155,040	1%
Uniform	7,761	6,000	6,447	9,000	9,000	9,000	28%
Workers Comp Insurance	35,961	37,797	50,350	53,432	51,000	51,000	1%
Retiree Health	94,516	87,780	101,921	95,400	105,000	105,000	3%
<b>Payroll Expense Total:</b>	<b>1,813,775</b>	<b>1,768,680</b>	<b>1,816,364</b>	<b>1,921,289</b>	<b>1,966,280</b>	<b>1,966,280</b>	<b>8%</b>
<b>Contract Services</b>							
Accounting	13,240	30,000	-	-	-	-	0%
Audit Fees	31,480	18,000	16,000	30,500	10,000	10,000	-60%
Billing Services	8,400	7,200	5,734	8,400	8,400	8,400	32%
Other	17,848	13,650	4,650	14,500	7,620	7,620	39%
Payroll Services	7,000	6,000	6,077	7,400	6,625	6,625	8%
<b>Contract Services Total:</b>	<b>77,968</b>	<b>74,850</b>	<b>32,461</b>	<b>60,800</b>	<b>32,645</b>	<b>32,645</b>	<b>1%</b>



**CAMBRIA COMMUNITY HEALTHCARE DISTRICT  
PROPOSED FINAL BUDGET  
July 1, 2024- June 30, 2025**

	Last Year 2022/2023		Current Year 2023/2024		2024/2025		% Change From 2023/2024
	Actual	Revised Budget	Projected	Revised Budget	Preliminary Budget	Final Budget	
<b>Operating Expense</b>							
Dues and Subscriptions	402	-	11,488	19,500	22,640	9,740	-18%
Education/Travel/Mileage	5,958	6,000	2,728	4,000	4,200	4,200	35%
Election Expense	-	-	-	-	10,000	10,000	100%
Facility Repair Maintenance	14,834	18,000	58,760	50,000	12,000	12,000	-390%
Legal Expense	12,626	18,000	16,936	12,000	12,000	12,000	-41%
Liability/Auto/D&O Insurance	42,420	42,420	44,334	46,839	39,000	39,000	-14%
License/Permit	17,071	6,000	11,013	6,000	6,000	6,000	-84%
Office/Computer Supply & Parts	23,283	14,400	19,818	15,000	19,500	19,500	-2%
Storage Expense	960	960	960	960	960	960	0%
Training/Education	762	600	3,664	3,000	5,400	5,400	32%
Utilities	28,197	19,200	28,642	25,000	29,000	29,000	1%
<b>Operating Expense Total:</b>	<b>146,513</b>	<b>125,580</b>	<b>198,343</b>	<b>182,299</b>	<b>160,700</b>	<b>147,800</b>	<b>-34%</b>
<b>Fleet/Vehicle/Medical Expenses</b>							
Ambulance New Unit #23	-	-	-	-	45,000	45,000	100%
Communication Equipment	841	-	1,089	1,000	1,100	1,100	1%
Fleet Fuel	39,592	36,000	32,129	42,000	33,000	33,000	3%
Fleet Maintenance							
Unit #18	10,730	6,000	7,631	6,000	8,000	8,000	5%
Unit #20	5,161	2,400	1,068	4,000	1,100	1,100	3%
Unit #21	6,721	6,000	2,909	2,000	3,000	3,000	3%
Unit #22	-	-	3,257	5,000	5,000	3,500	7%
Fleet Interest Expense	1,064	1,543	502	1,064	1,075	1,075	53%
Medical Equipment & Supplies <i>Less: Prior reserve use</i>	58,219	60,000	54,014	60,000	60,000	60,000	10%
<b>Fleet/Vehicle Expense Total:</b>	<b>122,328</b>	<b>111,943</b>	<b>102,599</b>	<b>121,064</b>	<b>157,275</b>	<b>155,775</b>	<b>35%</b>
<b>Other Expense</b>							
Bank Charges & Credit Card Fees	3,160	2,400	3,688	3,500	3,600	3,600	-2%
Bond Expense	47,216	-	32,083	17,500	25,000	25,000	-28%
Contingency/Outreach/Public Ed	13,853	1,200	20,323	5,000	12,000	6,000	-119%
Miscellaneous	17,995	13,200	1,821	3,600	3,600	3,600	49%
PP-GEMT Fee	21,331	-	48,010	15,000	48,000	48,000	0%
Sales Tax Paid	1,393	1,286	1,123	1,400	1,400	1,400	20%
<b>Other Expense Total:</b>	<b>104,947</b>	<b>18,086</b>	<b>107,048</b>	<b>46,000</b>	<b>93,600</b>	<b>87,600</b>	<b>-22%</b>
<b>EXPENSE TOTALS</b>	<b>2,265,532</b>	<b>2,099,139</b>	<b>2,256,815</b>	<b>2,331,452</b>	<b>2,410,500</b>	<b>2,390,100</b>	<b>6%</b>
<b>NET OPERATING INCOME</b>	<b>(100,767)</b>	<b>49,325</b>	<b>33,146</b>	<b>(30,638)</b>	<b>28,380</b>	<b>(2,287)</b>	<b>1549%</b>
<b>Other Income</b>							
Covid Relief	204,620	-	-	-	-	-	
Grant Income	16,415	-	45,572	55,800	45,000	68,800	
<b>Other Income Total</b>	<b>221,036</b>	<b>-</b>	<b>45,572</b>	<b>55,800</b>	<b>45,000</b>	<b>68,800</b>	<b>52%</b>
<b>NET INCOME</b>	<b>120,269</b>	<b>49,325</b>	<b>78,718</b>	<b>25,162</b>	<b>73,380</b>	<b>66,513</b>	



**CAMBRIA COMMUNITY HEALTHCARE DISTRICT  
PROPOSED FINAL BUDGET  
July 1, 2024- June 30, 2025**

**Asset Payments - Cash Flow 2024-2025**

<b>NET INCOME</b>	<b>120,269</b>	<b>49,325</b>	<b>78,718</b>	<b>25,162</b>	<b>73,380</b>	<b>66,513</b>
<b>Asset Annual Payments</b>						
Zoll Monitors	35,981	35,981	35,981	35,981	24,534	24,534
Ambulance Unit 20	18,869	18,869	20,108	20,108	5,035	-
Ambulance Unit 22	20,800	20,800	44,153	44,153	44,153	44,153
Ambulance Unit 23 *New 2025					16,000	16,000
	<b>75,650</b>	<b>75,650</b>	<b>100,242</b>	<b>100,242</b>	<b>89,722</b>	<b>84,687</b>
<b>Net Income less Asset Expense</b>	<b>44,619</b>	<b>(26,325)</b>	<b>(21,524)</b>	<b>(75,080)</b>	<b>(16,342)</b>	<b>(18,174)</b>


- 1. Zoll Monitors - Loan payoff 6/1/2025
  - 2. Ambulance Unit 20 - Loan payoff 6/18/2024
  - 3. Ambulance Unit 22 Loan payoff 7/1/2028
  - 4. Ambulance Unit 23 Loan payoff 12/1/2030
- \*New Item in Budget




# Cambria Community Healthcare District

## Proposed Budget 2024-2025

### Project/Purchase

	<b>Project Title: Unit #23 Ambulance</b>		
	<b>Description:</b> Purchase of 2025 Ford E350 CCL 150 Type III Ambulance		
	<b>Amount:</b> \$283,000		
	<b>Funding Source:</b>	<input type="checkbox"/> Reserve Use	<input checked="" type="checkbox"/> Grant Revenue \$45,000 CCHD Trust Account \$23,800 Cambria Community Council
<b>Cost Considerations:</b> The District placed an order for a CCL 150 Ambulance in February of 2023, including a Stryker Power Load System with a gurney. The new unit will be placed into service as a first-out response ambulance unit in addition to unit 22. The downpayment for the new unit will be funded through the generous support of our community, donations were received in the amount of \$45,000 and are held in a trust account until delivery of the unit. In addition, the District will submit a grant application to the Cambria Community Healthcare District for 15% of the new unit's remaining principal balance due.			
<b>Timeline for Project or Purchase:</b> Estimated delivery February 2025			
<b>Expense Category:</b> Fleet/Vehicle Expense			
<b>Relation to District Objectives:</b> Objective #1 –Deliver the highest possible quality of service as measured by (1) achieving response time of 10 minutes or less; (2) having robust capabilities (personnel and equipment); (3) delivering high quality care onsite and in-transit.			

	<b>Project Title: Facility Ballot Measure</b>		
	<b>Description:</b> Facility Replacement Project – Ballot Measure		
	<b>Amount:</b> \$25,000		
	<b>Funding Source:</b>	<input checked="" type="checkbox"/> Operating Revenue - \$25,000	<input type="checkbox"/> Grant Revenue
<b>Cost Considerations:</b> In March 2024 the Board of Directors approved moving forward with placing a General Obligation Bond on the November 2024 ballot to secure funds needed to replace the District's aging ambulance station. The District facility is a 67-year-old building and no longer provides a safe and healthy work environment for our Emergency Medical crews or staff. The proposed budget expense will cover costs of San Luis Obispo County election filing fees and bond advisory legal costs.			
<b>Timeline for Project or Purchase:</b> July 2024 – November 2025			
<b>Expense Category:</b> Other Expense - Bond			
<b>Relation to District Objectives:</b> To continue to provide the best possible local emergency medical care and ambulance transports for decades.			

## COMMUNITY GRANT & DONATION FUNDING

CCHD 501c3 Trust Account	Prior Year Reserve (Donations)
New Ambulance Unit 23	\$45,000
Submit Grant Application	
Cambria Community Council	\$23,800
<b>Total Grant &amp; Donations</b>	<b>\$68,800</b>



### **A Long-Lasting and Meaningful Way to Make a Difference in the Health and Safety of Our Community.**

The Cambria Community Healthcare District serves on the front lines of healthcare, providing ambulance services to Cambria, San Simeon, and the rural areas of the north coast, and serves the County through a mutual aid system.

Donations to the Cambria Community Healthcare District Trust can only be used to support the District's vital capital and equipment needs and provide Community education.

We thank our Community for their ongoing support!